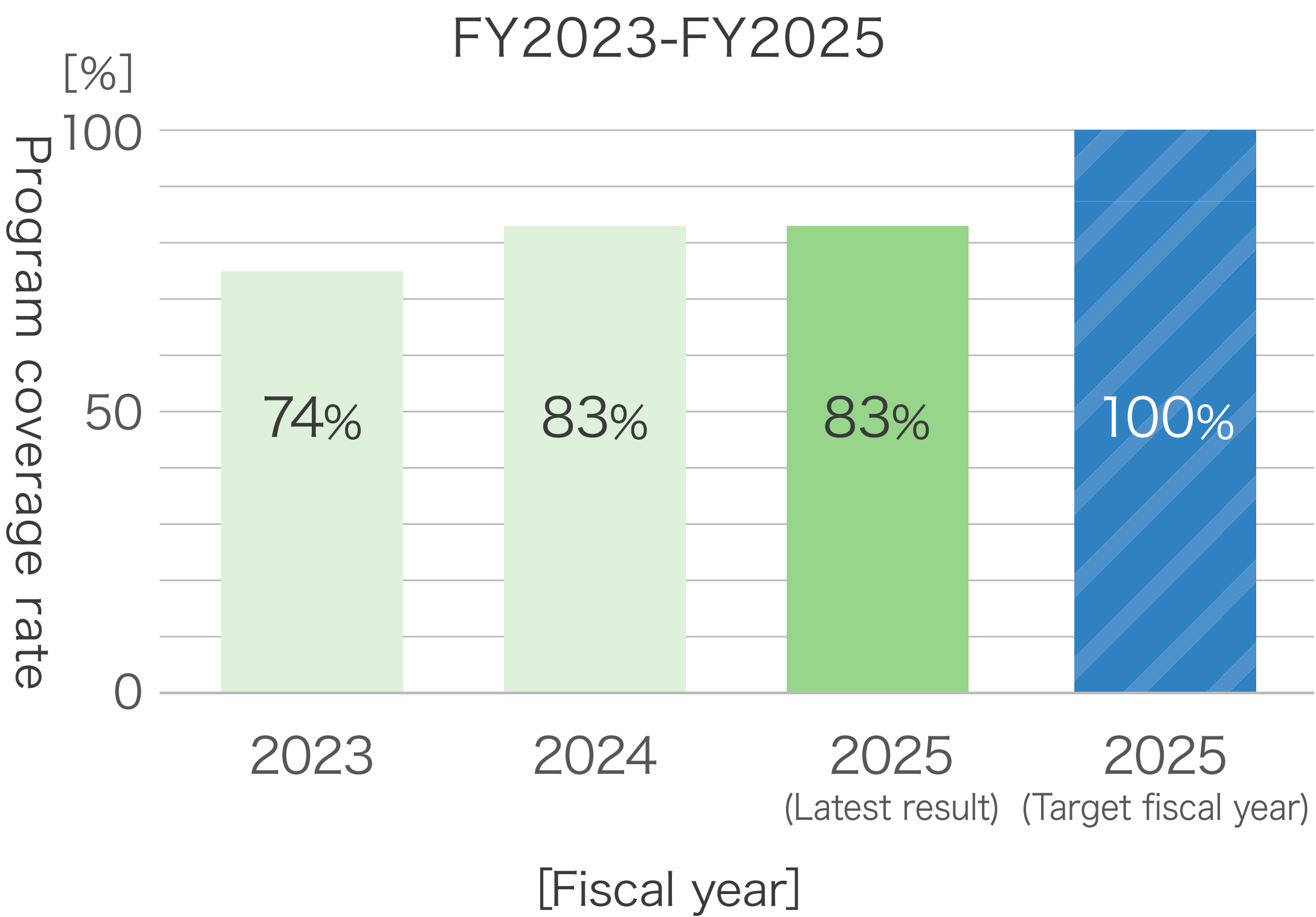




Labor Transformation Program (LTP) implementation rate

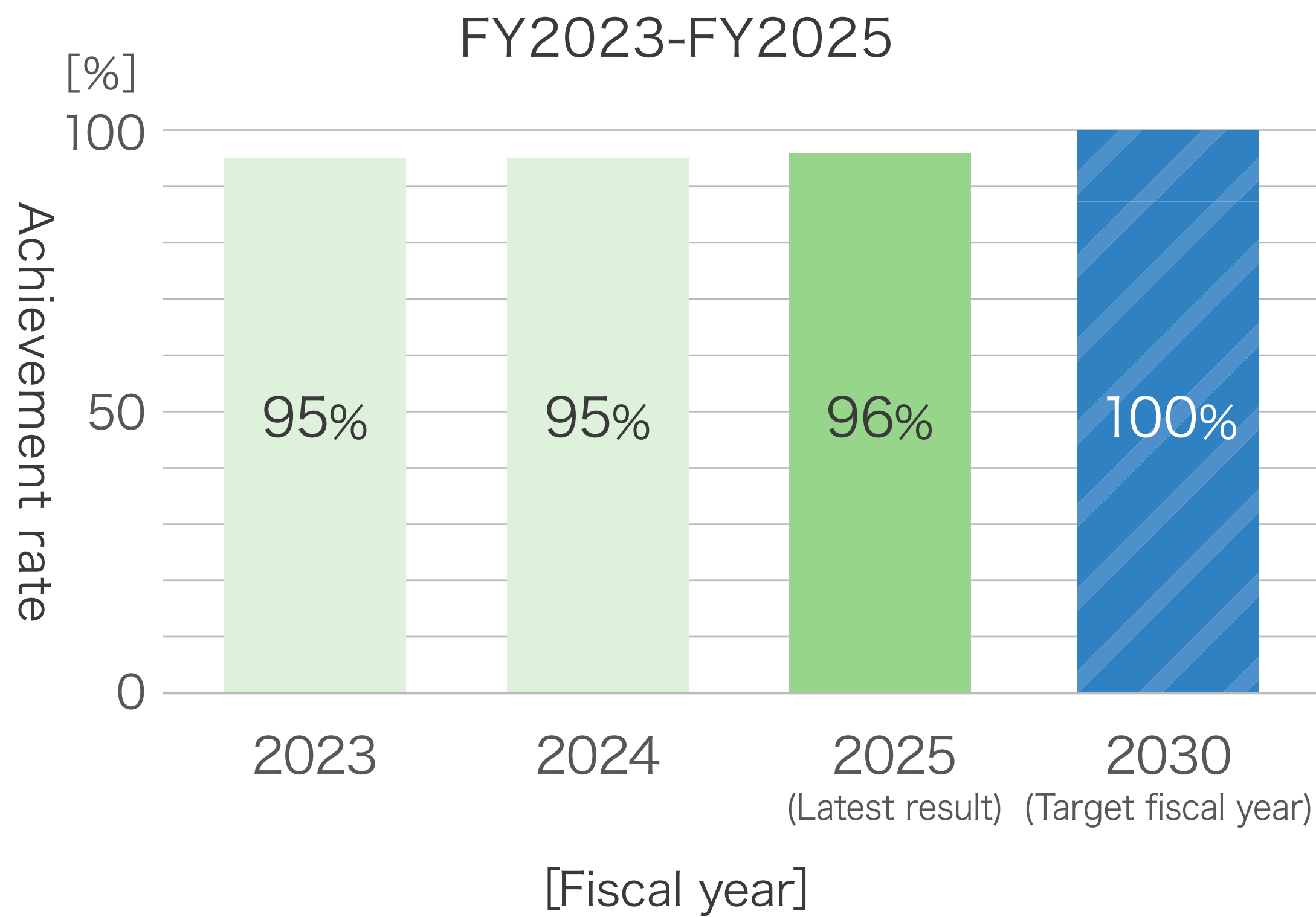


* Suppliers included in aggregation
Toward FY2025: Suppliers in supply chain of Palmaju Edible Oil Sdn. Bhd. (Malaysia)
Toward 2030: All direct suppliers

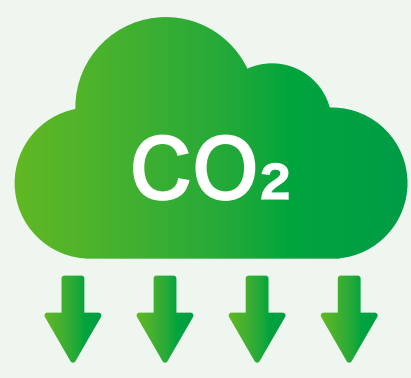
Sustainable Procurement of Palm Oil >



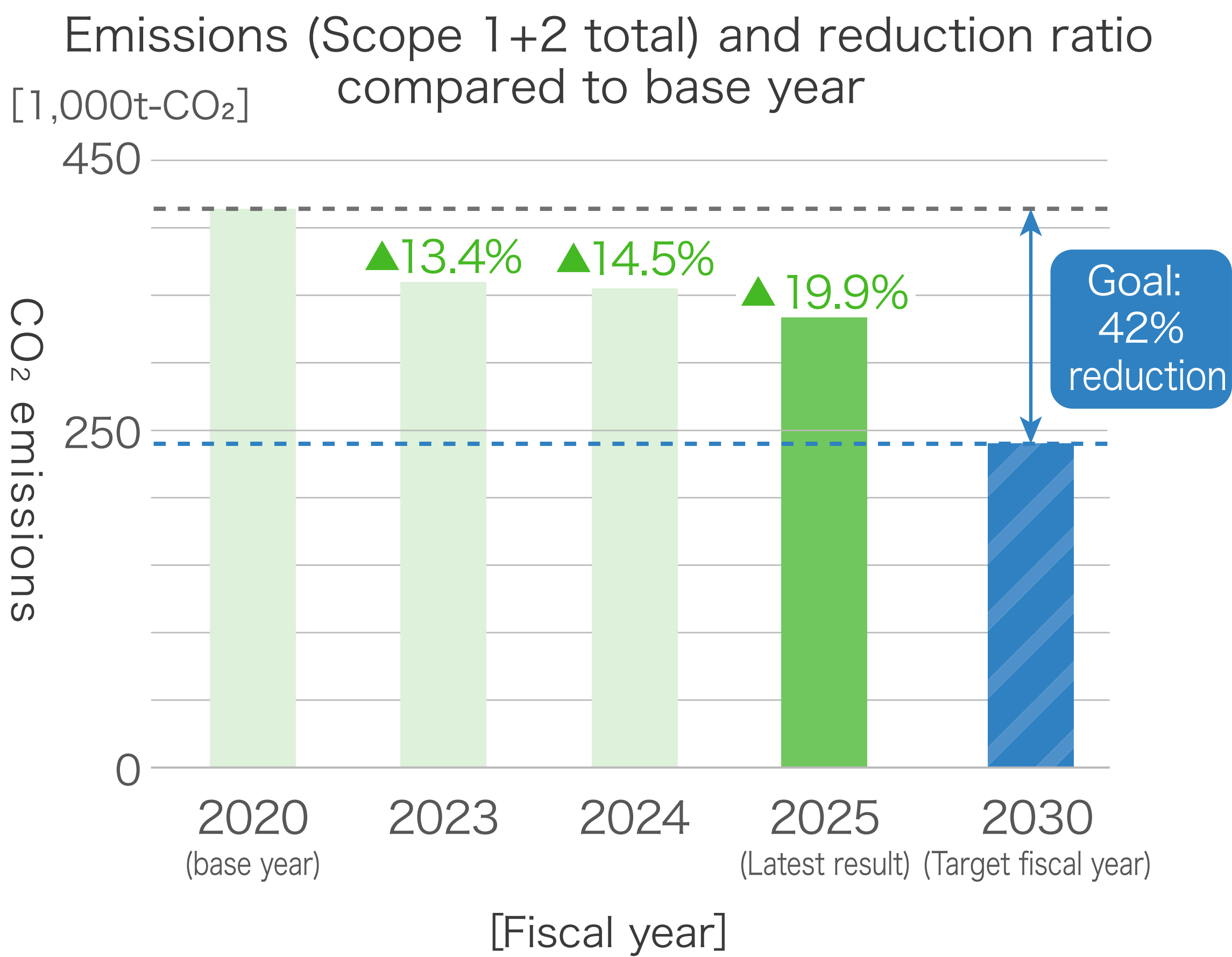
Palm oil: Traceability to plantation (TTP)



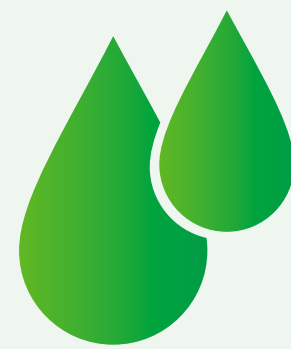
Sustainable Procurement of Palm Oil >



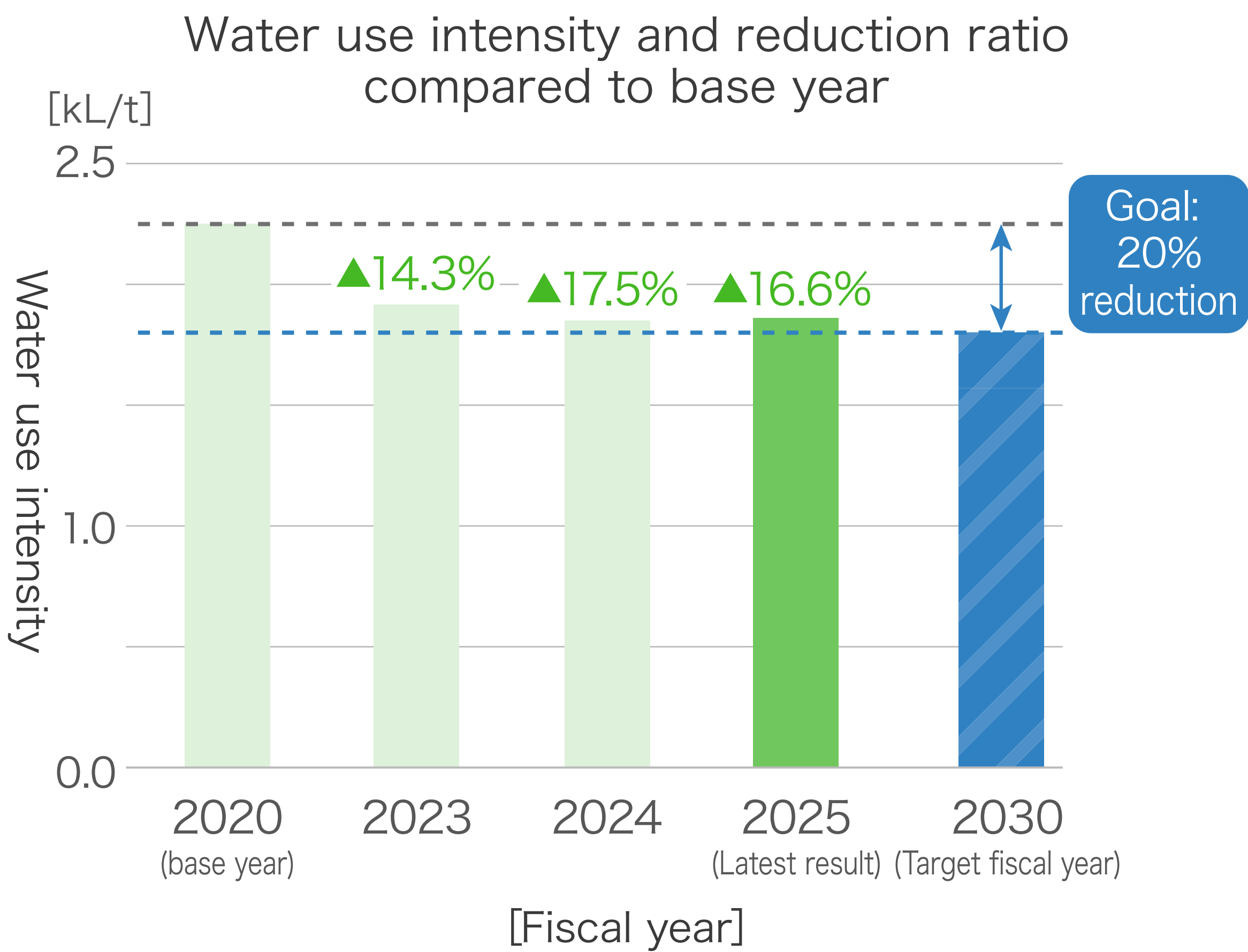
Reduction in total CO₂ emissions



CO₂ Emissions Reduction >



Water use intensity (water use per unit of production)



Water Use Reduction >

Percentage of business in new business fields*: 15%



*New business fields: New products/technologies, new markets, new sales initiatives

Creation of Diverse Plant-based Ingredients >