

The me	Material ESG issues			Chief officer in charge	
	No.	Sustainability area	Priority action		
Deliciousness and Healthiness	1	Food Safety and Health	① Ensuring Product Safety and Quality Control	Executive Officer Head of Safety, Quality and Production Technology Headquarters	Kunihiko Takahashi
			② Reduction of Process Contaminants in Oils and Fats	Senior Executive Officer Head of Oils & Fats Business Headquarters	Tatsuaki Hirosawa
			③ Solutions for Health and Well-being	Executive Officer Head of R&D Headquarters	Ichiro Nakamura
Sustainable Food Value Chain	2	Environmentally Responsible MONOZUKURI (Product Development and Manufacturing Practices)	④ Creation of Diverse Plant-based Ingredients	Executive Officer Head of R&D Headquarters	Ichiro Nakamura
			⑤ Reduction of Food Loss and Waste and Upcycling	Executive Officer Head of R&D Headquarters	Ichiro Nakamura
			⑥ Establishment of Circular Food Systems		
			⑦ CO ₂ Emissions Reduction	Executive Officer	
			⑧ Water Use Reduction	Head of Safety, Quality and Production Technology Headquarters	Kunihiko Takahashi
			⑨ Waste Reduction		
	3	Sustainable Procurement	⑩ Biodiversity Conservation and Restoration	Executive Officer Head of Corporate Planning Headquarters	Taro Takahashi
			⑪ Sustainable Procurement of Palm Oil	Senior Executive Officer Head of Oils & Fats Business Headquarters	Tatsuaki Hirosawa
			⑫ Sustainable Procurement of Cocoa	Senior Executive Officer Chief Operating Officer (COO) Head of Chocolate Business Headquarters	Hiroyuki Tanaka
			⑬ Sustainable Procurement of Soybeans	Executive Officer Head of Soy Ingredients Business Headquarters	Kiyohito Suzuki
			⑭ Sustainable Procurement of Shea Kernels	Senior Executive Officer Head of Oils & Fats Business Headquarters	Tatsuaki Hirosawa
	4	Human Capital and Occupational Safety	⑮ Promotion of DE&I	Senior Executive Officer	
			⑯ Securing and Developing Human Resources	Chief Financial Officer (CFO) Head of Human Resources & Administration Headquarters	Sunao Maeda
			⑰ Reducing Occupational Accidents and Property Damage	Executive Officer Head of Safety, Quality and Production Technology Headquarters	Kunihiko Takahashi
Business Conduct	5	Information Security	⑱ Information Security Management	Senior Executive Officer Chief Financial Officer (CFO) Head of Information and Communication Technology Division	Sunao Maeda
	6	Fair Business Conduct	⑲ Operation of a Trustworthy Whistleblowing System ⑳ Promoting Fair Business Practices	Senior Executive Officer Chief Financial Officer (CFO) and Head of Legal Division	Sunao Maeda