#### FUJI OIL CO., LTD.

# **Ensuring Product Safety and Quality Control**



∨ Policy ∨ Governance ∨ Strategy ∨ Risk management ∨ Metrics and targets

## **Policy**

The Fuji Oil Group has established the Basic Policy of Safety, Quality, and Environment.\*

\* Fuji Oil Group Basic Policy of Safety, Quality and Environment https://www.fujioil.co.jp/en/sustainability/policy/basic\_policy/

## Governance

GRI: 3-3

The Fuji Oil Group has established the Sustainability Committee<sup>\*1</sup> as an advisory body to the Board of Directors that is chaired by the President and CEO. From a multi-stakeholder perspective, the committee deliberates on and monitors Ensuring Product Safety and Quality Control, a priority action to address material ESG issues,<sup>\*2</sup> and makes recommendations to the Board. The Group implements related initiatives under the oversight of the Head of Safety, Quality and Production Technology Headquarters, the Executive Officer.

- \*1 Governance, Strategy, Risk Management, Metrics and Targets > Governance https://www.fujioil.co.jp/en/sustainability/sustainability\_management/#governance
- \*2 Governance, Strategy, Risk Management, Metrics and Targets > Metrics and targets https://www.fujioil.co.jp/en/sustainability/sustainability\_management/#index

# Strategy

GRI: 3-3

As part of food supply chains, we have a potential impact on food safety. We believe that it is important for us to ensure food safety and quality control in full consideration of all processes of our products, from product design, through raw material procurement, manufacturing, and shipping, to consumers.

Failing in our duty to provide consumers with safe and reliable products may, for example, negatively impact consumer health and affect customer production plans and brand value, which could lead to decreased corporate value and profitability. Conversely, continuing to provide safe and high-quality products can boost customer and societal trust, leading to opportunities for stable revenue and increased corporate value.

We have established a quality assurance system that we continually work to improve. This system covers the processes ranging from product design to delivery to the customer (both B2B customers and end consumers), with the highest priority placed on product safety and quality consistency. We will further ensure food safety and quality control by improving management based on our Group-wide Quality Assurance Regulations, and by continuing to promote activities to raise employees' quality awareness.

## Risk management

The Fuji Oil Group systematically manages risks and opportunities related to Food Safety and Health, an area of sustainability matters that address material ESG issues, in alignment with Group significant risks.

Group significant risks

Risk type: Strategy/ Product/ Procurement

https://www.fujioil.co.jp/en/ir/policies\_and\_systems/risk/

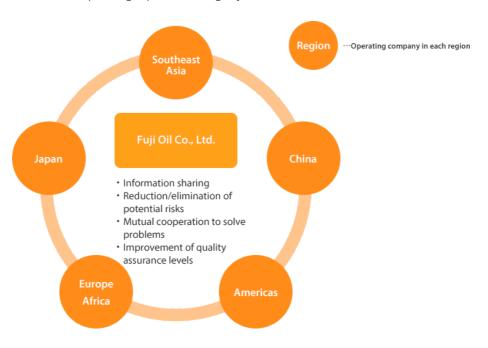
### Risk management and countermeasures

#### **Enhanced quality management system**

To ensure that the Fuji Oil Group Basic Policy of Safety, Quality and Environment is applied to business activities, since the early 1990s, our Group companies have been building and strengthening quality management systems by acquiring ISO 9001 (the international standard for quality management systems), FSSC 22000 (the international standard for food safety management systems) or similar certifications. In addition, the Group follows its Quality Assurance Regulations to periodically monitor the management status of each Group company through safety, quality, and environmental audits.

Customer complaints and quality-related inquiries are received by the Group's sales division and customer service desks. This information is examined by the Quality Assurance Department or other teams responsible for quality assurance at each Group company and then further investigated by the relevant departments. From there, the department responsible for the quality-related issues carries out checks, and the sales division provides a response to the customer. Each Group company also collects and analyzes data on the customer complaints they receive. Fuji Oil Co., Ltd. aggregates and analyzes this data and reports it to the Management Committee Meeting for sharing across the entire Group.

Fuji Oil Co., Ltd. also works to build the Group's network of quality managers and share initiatives, best practices, and management know-how across organizational boundaries within the Group, with the aim of promoting holistic information sharing among quality managers and improving the quality assurance system. We are leveraging this network to share experiential insights across Group companies and update each Group company on the latest food regulations and international trends in food. This enables us to reduce and eliminate new issues and potential risks related to product safety and quality, and make continuous improvements toward higher standards of safety and customer trust. Furthermore, this allows us to resolve problems that do arise more quickly and collaboratively by sharing analytical methods and dispatching experts, avoiding any inconvenience to our customers.



#### **Acquisition of management certifications**

Group companies' certification status

#### Risk management methods for food safety

Our Group companies and their relevant organizational units manage and respond to food safety risks as part of the Group's overall risk management system.\*

\* Risk management system

https://www.fujioil.co.jp/en/ir/policies\_and\_systems/risk/

#### Food safety-related risks and countermeasures

In FY2024, the risk assessment once again identified food safety-related risks, including contamination with foreign matter, allergens and inappropriate raw materials. We have been working to reduce these risks by acquiring and maintaining certifications on food safety and quality management, conducting focused evaluations, providing guidance and implementing improvements on these risks through internal audits, and intensifying the implementation of 3S and 5S methodologies.

We are making every effort to ensure the effectiveness and validity of our frameworks and procedures by systematically conducting product recall training and traceability verification.

We have established a system to promptly communicate to management based on our crisis response regulations in the event of a significant quality incident, such as when our products pose (or have the potential to become) a health hazard to consumers, or when there is a violation (or potential violation) of food-related regulations in the country where our products are sold.

Education GRI: 403-5

Within the Group, the Quality Assurance Department or the department in charge of quality assurance at each Group company plans and provides appropriate training to employees to further raise quality awareness in accordance with local conditions. For example, Fuji Oil Co., Ltd. supports activities at each plant conducted in accordance with the action guidelines and holds lectures on hygiene and other matters.

Approximately 70 employees, primarily from production sites, physically attended a lecture on hygiene in FY2024. The lecture was also broadcasted online for the benefit of employees in remote locations. In addition, every November we participate in Quality Month, which is organized by the Union of Japanese Scientists and Engineers, the Japanese Standards Association, and other organizations. During Quality Month, we conduct various activities focusing on predefined themes to raise awareness on quality among our employees.

Group companies outside Japan also hold awareness-raising events, such as food safety culture activities implemented by Blommer Chocolate Manufacturing (Shanghai) Company Ltd., Quality and Food Safety Day implemented by Harald Indústria e Comércio de Alimentos Ltda (Brazil), and the Quality and Food Safety Culture Awareness Program run by PT. Freyabadi Indotama (Indonesia).



An educational session at PT. Freyabadi Indotama (Indonesia)

Product labeling GRI: 417-1

Product labeling requirements vary considerably depending on the country where the product is sold. The Quality Assurance Department or the department in charge of quality assurance at each Group company collects information to ensure that product labels comply with the laws and regulations of each country and region.

At Fuji Oil Co., Ltd., the Quality Assurance Department collects information daily on relevant laws and regulations, and issues updates on any revisions to the relevant departments on a daily basis, in order to ensure that these revisions are promptly and accurately reflected in product labels. We also have a system in place to ensure that the staff in the development, production, and quality

assurance departments check the content of product labels before printing to avoid any errors that would violate laws or regulations. We strive to enhance transparency by disclosing information to our customers in a timely manner through product specifications and the Fuji Oil Co., Ltd. website.

In FY2024, no serious labeling violations occurred at Group companies in or outside Japan.

# Metrics and targets

GRI: 416-2

 $\bigcirc$ : At least 90% complete  $\triangle$ : At least 60% complete X: Less than 60% complete

FY2024 Goals	FY2024 Results	Self-assessment
Improve employee quality awareness and food safety awareness to achieve no serious quality-related complaints*	No serious quality-related complaints received	0
Strengthen communication with quality managers at Group companies and promote a food safety culture and the sharing of quality-related information	Shared procedures and training records from product recall training at Group manufacturing companies. This included findings and best practices from internal audits, and food safety guidance	0

<sup>\*</sup> Incidents concerning food products that are harmful to health or violate the law, and require a recall.

## **Analysis**

There were no serious quality-related complaints (recalls) in FY2024 thanks to efforts to maintain hygiene at production sites. We have continued to implement corrective and preventive measures to eliminate non-conformities identified by safety and quality patrols, internal audits and audits by external organizations, as well as to prevent recurrence of previous customer complaints. Moreover, the quality-related information sharing platform we developed to improve quality assurance levels and share quality information across the Group has now made it possible to send and share quality information across companies and national borders. We also make efforts to raise quality assurance levels by creating opportunities for quality managers to learn from other companies by sharing examples from their own company on specific topics.

## Next steps

We are again aiming for no serious quality-related complaints in FY2025. To achieve this goal, our challenge is to reduce all quality-related complaints and improve the level of quality assurance in Group companies. To address these issues, we set the following goals for FY2025:

- Implement activities to further raise employee quality awareness and food safety awareness in order to achieve zero serious quality-related complaints
- Strengthen communication with quality managers at Group companies and promote a food safety culture and the sharing of quality-related information

#### Related documents