Annual Report For the year ended March 31, 2019

> Consolidated Financial Statements for the Fiscal Year Ended March 31,2019 (April 1, 2018 - March 31, 2019)



### **Consolidated Balance Sheets**

	FY2018	FY2019	(Millions of yen) vs. last year	
	as of Mar. 31, 2018	as of Mar. 31, 2019	Variance	
	Amount	Amount	Amount	
[Acceta]	7		7	
[Assets]	120 005	105 410	E4 60E	
Current assets Cash and deposits	130,805	185,410	54,605	
•	13,009	21,217	8,208	
Notes and accounts receivable-trade	64,031	71,192	7,161	
Merchandise and finished goods	23,866	31,315	7,449	
Raw materials and supplies	24,474	53,895	29,421	
Other current assets Allowance for bad debt	5,841	8,042	2,201	
Allowance for bad debt	(419)	(254)	165	
Fixed assets	139,925	197,979	58,054	
Tangible fixed assets	94,883	113,046	18,163	
Buildings and structures, net	35,279	38,574	3,295	
Machinery and vehicles, net	35,856	49,671	13,815	
Tools and fixtures, net	2,374	2,461	87	
Land	14,734	14,759	25	
Construction in progress	6,638	7,580	942	
Intangible fixed assets				
Intangible fixed assets Goodwill	22,077	64,311 54,086	42,234	
	11,647	54,086	42,439	
Other intangible fixed assets	10,430	10,225	(205)	
Investments and other assets	22,964	20,620	(2,344)	
Investment securities	16,484	12,388	(4,096)	
Net defined benefit asset	2,076	2,707	631	
Deferred tax assets	642	1,178	536	
Other fixed assets	3,915	4,468	553	
Allowance for bad debt	(154)	(123)	31	
Total assets	270,731	383,389	112,658	
[Liabilities]	-, -	, , , , , , ,	,	
[Liabilities]	67.460	160 222	100.072	
Current liabilities  Notes and accounts payable-trade	67,460	168,333	100,873	
	25,210 10,747	31,723	6,513	
Short-term borrowings Commercial papers	19,747 5,000	114,249	94,502	
Accrued income taxes	2,263	1 521	(5,000)	
Accrued bonuses for employees	2,203	1,531 2,533	(732) 118	
Accrued bonuses for directors	2,415	2,533 106	20	
Other current liabilities	12,738	18,188		
Other current habilities	12,730	10,100	5,450	
Fixed liabilities	38,372	55,828	17,456	
Bonds	10,000	10,000	-	
Long-term borrowings	21,865	36,205	14,340	
Deferred tax liabilities	3,221	5,653	2,432	
Liability for retirement benefits	2,088	1,992	(96)	
Other fixed liabilities	1,196	1,976	780	
Total liabilities	105,833	224,162	118,329	
[Shareholder's equity]	100,000	221,102	110,020	
Shareholder's equity	156,098	160,249	4,151	
Common stock	13,208	13,208	-,101	
Capital surplus	15,609	12,478	(3,131)	
Retained earnings	129,031	136,315	7,284	
Treasury stock	(1,750)	(1,752)	(2)	
Accumulated other comprehensive income	4,112	(3,829)	(7,941)	
Unrealized holding gain on securities	5,543	4,176	(1,367)	
Unrealized loss on hedging instruments	(329)	(9)	320	
Translation adjustments	(592)	(7,487)	(6,895)	
Accumulated remeasurements of defined benefit plans	(509)	(507)	2	
Non-controlling interests	4,686	2,806	(1,880)	
Total net assets	164,897	159,227	(5,670)	
Total liabilities and net assets	270,731	383,389	112,658	
Total liabilities and het assets	2/0,/31	<b>383,389</b>	112,058	

### **Consolidated Statements of Income**

Consolidated Statements of Income	(Millions of yen)		
	Fiscal Year Ended FY2018 Full from Apr. 1, 2017 to Mar. 31, 2018	Fiscal Year Ended FY2019 Full from Apr. 1, 2018 to Mar. 31, 2019	Variance
Revenue	307,645	300,844	(6,801)
Cost of sales	244,145	235,593	(8,552)
Gross profit	63,500	65,250	1,750
Selling, general and administrative expenses	43,018	46,725	3,707
Operating profit	20,481	18,525	(1,956)
Interest income	434	305	(129)
Dividend income	183	144	(39)
Share of profit in investments accounted for using equity method	147	84	(63)
Other non-operating income	514	490	(24)
Total non-operating income	1,279	1,025	(254)
Interest expenses	716	510	(206)
Foreign exchange losses	230	-	(230)
Provision of allowance for doubtful accounts	298	-	(298)
Other non-operating expenses	531	863	332
Total non-operating expenses	1,776	1,374	(402)
Ordinary profit	19,983	18,176	(1,807)
Gain on sales of investment securities	802	2,182	1,380
Gain on sales of fixed assets	-	19	19
Return of profit gained through short term trading	348	-	(348)
Extraordinary gain	1,151	2,202	1,051
Loss on disposal of fixed assets	440	665	225
Impairment loss	836	2,039	1,203
Loss on disaster	-	505	505
Loss on valuation of shares of subsidiaries and affiliates	34	428	394
Business restructuring expenses of subsidiaries and affiliates	767	200	(567)
Loss on valuation of investments in capital of subsidiaries and affiliates	221	-	(221)
Extraordinary loss	2,301	3,840	1,539
Income before income taxes	18,833	16,538	(2,295)
Income taxes	5,165	3,974	(1,191)
Income taxes adjustment	(606)	562	1,168
Total Income taxes	4,558	4,536	(22)
Net income	14,274	12,002	(2,272)
Net income attributable to non-controlling interests	532	420	(112)
Net income attributable to owners of parent	13,742	11,582	(2,160)

#### **Consolidated Statements of Cash Flows**

				(Millions of yen)		
		Fiscal Year Ended	Fiscal Year Ended	Variance		
		FY2018 Full	FY2019 Full			
		from Apr. 1, 2017	from Apr. 1, 2018			
		to Mar. 31, 2018	to Mar. 31, 2019			
Cash flows from operating	activities					
Income before income tax	98	18,833	16,538	(2,295)		
Depreciation and amortiza	tion	10,900	11,989	1,089		
(Inc)/dec in net defined bei		(1,053)	(630)	423		
` '		1,091	(39)	(1,130)		
Inc/(dec) in liability for retin		ŕ	(449)	168		
Interest income and divide	nd income	(617)	` '			
Interest expenses		716	510	(206)		
Impairment loss		836	2,039	1,203		
Loss on disaster		-	505	505		
Share of loss/(profit) in inv	estments accounted for using equity method	(147)	(84)	63		
Loss/(gain) on sales of inv	estment securities	(802)	(2,182)	(1,380)		
Loss/(gain) on disposal of	fixed assets	440	646	206		
	s of subsidiaries and affiliates	34	428	394		
	ments in capital of subsidiaries					
and affiliates	in ordinar or outsidiaries	221	-	(221)		
(Increase)/decrease in not	es and accounts receivable-trade	(5,006)	1,062	6,068		
, ,	rchandise and finished goods	4,377	(1,298)	(5,675)		
		*				
, ,	es and accounts payable-trade	1,983	(887)	(2,870)		
Other cash flows from ope	•	1,647	127	(1,520)		
	Sub-total	33,457	28,275	(5,182)		
Interest income and divide	nds income received	621	442	(179)		
Interest paid		(714)	(536)	178		
Income taxes (paid) refund	led	(5,158)	(5,544)	(386)		
Cash flows from operating	activities	28,206	22,637	(5,569)		
· · ·						
Cash flows from investing	activities					
Payments for purchases o		(13,919)	(15,101)	(1,182)		
	•	, , , ,	* * * * * * * * * * * * * * * * * * * *			
Payments for purchases o	•	(1,395)	(1,884)	(489)		
Payments for purchases o		(12)	(13)	(1)		
Proceeds from sales of inv	restment securities	1,749	4,221	2,472		
Payments for purchase of	shares of subsidiaries	-	(65,262)	(65,262)		
	restment in subsidiaries resulting in	32	_	(32)		
change in scope of consoli				` '		
Payments for purchase of		(815)	-	815		
•	stments in capital of subsidiaries	_	(1,012)	(1,012		
resulting in change in scop			, , ,			
Other cash flows from inve		(149)	(53)	96		
Cash flows from investing	activities	(14,510)	(79,104)	(64,594)		
Free cash flow		13,695	(56,467)	(70,162)		
Cash flows from financing	activities					
Net increase/(decrease) in	short-term borrowings	(8,994)	82,914	91,908		
Net increase/(decrease) in	· ·	5,000	(5,000)	(10,000		
Proceeds from long-term b	' '	1,248	2,764	1,516		
Repayment of long-term be	ŭ	(6,444)	(5,243)	1,201		
	5.10 milyo	(3,868)	(4,297)	(429		
Cash dividends paid	tra llina i inta na ata	, , , ,		•		
Dividends paid to non-con	9	(124)	(126)	(2		
,	ownership interests in subsidiaries	(125)	(4,874)	(4,749)		
that do not result in change	•	` '		•		
Payments from changes in	•		(547)	(547)		
·	ubsidiaries that do not result in	-	(517)	(517)		
change in scope of consoli		444	(404)	40		
Other cash flows from fina	•	(144)	(131)	13		
Cash flows from financing	activities	(13,452)	65,487	78,939		
Effect of exchange rate cha	nges on cash and cash equivalents	(122)	(811)	(689)		
		400	0.000	0.000		
Net increase/(decrease) in	•	120	8,208	8,088		
Cash and cash equivalents		12,681	12,999	318		
Increase in cash and cash	equivalents from newly	197	-	(197)		
consolidated subsidiary	at and of pariod		24 207	, ,		
Cash and cash equivalents	at end of period	12,999	21,207	8,208		
ote						
Cash and cash equivalents	•	12,999	21,207	8,208		
Fixed deposits mature over	3 months	10	10	=		
Cash and bank balances		13,009	21,217	8,208		

#### Consolidated Statements of Comprehensive Income

(Mill								
	Fiscal Year Ended FY2018 Full from Apr. 1, 2017 to Mar. 31, 2018	Fiscal Year Ended FY2019 Full from Apr. 1, 2018 to Mar. 31, 2019	Variance					
Net income	14,274	12,002	(2,272)					
[Other comprehensive income]								
Unrealized holding gain/(loss) on securities	59	(1,367)	(1,426)					
Unrealized gain/(loss) on derivative instruments	(331)	279	610					
Translation adjustments	(791)	(7,590)	(6,799)					
Remeasurements of defined benefit plans	635	1	(634)					
Share of other comprehensive income of affiliates accounted for using equity method	(23)	(98)	(75)					
Total other comprehensive income	(451)	(8,775)	(8,324)					
Comprehensive income	13,823	3,226	(10,597)					
[Comprehensive income attributable to]			-					
Comprehensive income attributable to owners of parent	13,444	3,640	(9,804)					
Comprehensive income attributable to non-controlling interests	378	(413)	(791)					
Total comprehensive income	13,823	3,226	(10,597)					

#### Consolidated Statements of Changes in Equity

										(Millions of yen)
	Shareholder's equity				Accumulated other comprehensive income					
	Common Stock	Capital surplus	Retained earnings	Treasury stock	Unrealized holding gain/(loss) on securities	Unrealized gain/(loss) on hedging instruments	Translation adjustments	Accumulated Remeasurements of defined benefit plans	Net income attributable to non-controlling interests	Total shareholder's equity
BALANCE on April 1, 2017	13,208	15,609	119,251	(1,749)	5,484	41	29	(1,144)	4,749	155,480
Cash dividends paid Net income attributable to owners			(3,868) 13.742							(3,868) 13,742
of parent Purchase of treasury stock			13,742	(1)						(1)
Change in scope of consolidation			(94)	(*)						(94)
Net changes of items other than shareholder's equity					59	(371)	(621)	635	(63)	(361)
Total changes of items during period			9,779	(1)	59	(371)	(621)	635	(63)	9,416
BALANCE on March 31, 2018	13,208	15,609	129,031	(1,750)	5,543	(329)	(592)	(509)	4,686	164,897
Cash dividends paid			(4,297)							(4,297)
Net income attributable to owners of parent			11,582							11,582
Purchase of treasury stock				(1)						(1)
Purchase of share of consolidated subsidiaries		(3,131)								(3,131)
Net changes of items other than shareholder's equity					(1,367)	319	(6,895)	1	(1,880)	(9,821)
Total changes of items during period	-	(3,131)	7,284	(1)	(1,367)	319	(6,895)	1	(1,880)	(5,670)
BALANCE on March 31, 2019	13,208	12,478	136,315	(1,752)	4,176	(9)	(7,487)	(507)	2,806	159,227