Annual Report For the year ended March 31, 2018

Consolidated Financial Statements for The Year of FY2017 (April 1, 2017 - March 31, 2018)





#### **Consolidated Balance Sheets**

	E\/0040	EV0047	(Millions of yen)
	FY2016	FY2017	vs. last year
	as of Mar. 31, 2017	as of Mar. 31, 2018	Variance
	Amount	Amount	Amount
[Assets]			
Current assets	132,455	132,406	(49)
Cash and deposits	12,762	13,009	247
Notes and accounts receivable-trade	59,045	64,031	4,986
Merchandise and finished goods	24,740	23,866	(874)
Raw materials and supplies	27,657	24,474	(3,183)
Deferred income tax assets		1,601	166
	1,435	•	
Other current assets	7,022	5,841	(1,181)
Allowance for bad debt	(209)	(419)	(210)
Fixed assets	139,653	139,627	(26)
Tangible fixed assets	91,402	94,883	3,481
Buildings and structures	34,047	35,279	1,232
Machinery and vehicles	35,832	35,856	24
Tools and fixtures	2,370	2,374	4
Land	15,093	14,734	(359)
		· ·	,
Construction in progress	4,059	6,638	2,579
Intangible fixed assets	23,210	22,077	(1,133)
Goodwill	12,898	11,647	(1,251)
Other intangible fixed assets	10,312	10,430	118
Investments and others	25,040	22,666	(2,374)
Investment securities	16,103	16,484	381
Net defined benefit asset	1,023	2,076	1,053
Deferred income tax assets		2,076 344	32
	312		
Other fixed assets	7,846	3,915	(3,931)
Allowance for bad debt	(245)	(154)	91
Total assets	272,109	272,034	(75)
[Liabilities]			
Current liabilities	69,576	67,465	(2,111)
Notes and accounts payable-trade	23,212	25,210	1,998
Short-term borrowings	29,789	19,747	(10,042)
Commercial papers	29,709	5,000	5,000
Income taxes payable	2,511	2,263	(248)
Accrued bonuses for employees			, , ,
• • •	2,320	2,415	95
Accrued bonuses for directors	64	86	22
Other current liabilities	11,679	12,742	1,063
Fixed liabilities	47,051	39,671	(7,380)
Bonds	10,000	10,000	(1,500)
	•		(4.042)
Long-term borrowings	25,878	21,865	(4,013)
Deferred income tax liabilities	4,587	4,520	(67)
Net defined benefit liability	1,867	2,088	221
Other fixed liabilities	4,718	1,196	(3,522)
Total liabilities	116,628	107,137	(9,491)
[Shareholder's equity]			
Shareholder's equity	146,320	156,098	9,778
Stock	13,208	13,208	-
Capital surplus	15,609	15,609	-
Retained earnings	119,251	129,031	9,780
Treasury stock	(1,749)	(1,750)	(1)
Accumulated other comments are in a com-	4 440	4 4 4 0	(000)
Accumulated other comprehensive income	4,410	4,112	(298)
Valuation variance of securities	5,484	5,543	59
Deferred hedging instruments	41	(329)	(370)
Translation adjustments	29	(592)	(621)
Remeasurements of defined benefit plans	(1,144)	(509)	635
Non-controlling interests	4,749	4,686	(63)
Total net assets	155,480	164,897	9,417
Total liabilities and net assets	272,109	272,034	
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### **Consolidated Income Statements**

	Fiscal Year Ended Fiscal Year Ended					
	<b>FY2016 Full</b> from Apr. 1, 2016	<b>FY2017 Full</b> from Apr. 1, 2017	Variance			
Revenue	to Mar. 31, 2017 292,547	to Mar. 31, 2018 307,645	15,098			
Cost of sales	231,334	244,145	12,811			
Gross profit	61,213	63,500	2,287			
Selling, general and administrative expenses	41,518	43,018	1,500			
Operating profit	19,694	20,481	787			
Interest income	898	434	(464			
Dividends income	200	183	(17			
Gain on valuation of derivatives	398	-	(398			
Profit from equity method	66	147	8:			
Other non-operating income	729	514	(215			
Total non-operating income	2,294	1,279	(1,015			
Interest expense	1,218	716	(502			
Exchange losses	298	230	(68			
Provision of allowance for doubtful accounts	-	298	298			
Other non-operating expenses	758	531	(227			
Total non-operating expenses	2,275	1,776	(499			
Ordinary profit	19,712	19,983	27			
Gain on sales of investment securities	1,360	802	(558			
Return of profit gained through short term trading	-	348	34			
Gain on sales of shares of subsidiaries and associates	533	-	(533			
Extraordinary gain	1,894	1,151	(743			
Loss on disposal of fixed assets	314	440	12			
Impairment loss	2,322	836	(1,486			
Loss on valuation of shares of subsidiaries and associates	-	34	3			
Restructuring expenses of subsidiaries and affiliates	-	767	76			
Loss on valuation of investments in capital of subsidiaries and associates	-	221	22			
Loss on cancellation of contracts	757	-	(757			
Subsidiary liquidation loss	109	-	(109			
Extraordinary loss	3,504	2,301	(1,203			
Income before income taxes	18,103	18,833	73			
Income taxes	5,003	5,165	16			
Income taxes adjustment	398	(606)	(1,004			
Total Income taxes	5,402	4,558	(844			
Net income	12,700	14,274	1,574			
Net income attributable to non-controlling interests	594	532	(62			
Net income attributable to owners of parent	12,105	13,742	1,63			



# **Consolidated Cash Flow Statements**

		Fiscal Year Ended	Fiscal Year Ended	Variance			
		FY2016 Full	FY2017 Full				
		from Apr. 1, 2016	from Apr. 1, 2017				
		to Mar. 31, 2017	to Mar. 31, 2018				
	Cash flows from operating activities						
	Income before income taxes	18,103	18,833	730			
	Depreciation and amortization	10,431	10,900	469			
	(Inc)/dec net defined benefit asset	(366)	(1,053)	(687			
	Inc/(dec) net defined benefit liability	150	1,091	94			
	Interest income and dividend income	(1,099)	(617)	482			
		•	716				
	Interest expense	1,218		(502			
	Loss due to impairment	2,322	836	(1,486			
	Loss/(gain) on sales of shares of subsidiaries and associates	(533)	-	533			
	Subsidiary liquidation loss	109	-	(109			
	Investment loss/(profit) on equity method	(66)	(147)	(8)			
	Loss/(gain) on sales of investment securities	(1,360)	(802)	558			
	Loss/(gain) on disposal of fixed assets	350	440	90			
	Loss on valuation of shares of subsidiaries and associates	-	34	34			
	Loss on valuation of investments in capital of		0.	· ·			
	subsidiaries and affiliates	-	221	22			
		(2,899)	(5,006)	(2,107			
	(Increase)/decrease in trade receivables	•	· · ·				
	(Increase)/decrease in inventories	(3,082)	4,377	7,459			
	Increase/(decrease) in trade payables	(1,649)	1,983	3,632			
	Other	1,509	1,647	138			
	Sub-total	23,138	33,457	10,319			
	Interest income and dividend income received	1,086	621	(465			
	Interest expense paid	(1,235)	(714)	52 <sup>-</sup>			
	Income taxes (paid) refund	(6,468)	(5,158)	1,310			
	Cash flows from operating activities	16,521	28,206	11,68			
	Cash flows from investing activities						
	Capital expenditures of tangible assets	(15,097)	(13,919)	1,178			
	Payments for purchases of investment in securities	(71)	(12)	59			
	Proceeds from sales of investments in securities	1,863	1,749	(114			
		·	1,749	,			
	Proceeds from liquidation of subsidiaries and affiliates	424	-	(424			
	Proceeds from sales of investment securitie etc	443	-	(443			
	Income by acquisition of subsidiary company stocks	396	-	(396			
	with change in consolidation scope  Proceeds from sales of investment in subsidiaries						
	resulting in change in scope of consolidation	-	32	32			
			(015)	(04)			
	Purchase of investments in associated companies	-	(815)	(818			
	Other	(1,720)	(1,545)	175			
	Cash flows from investing activities	(13,760)	(14,510)	(750			
	Free cash flow	2,760	13,695	10,93			
[	Cash flows from financing activities						
		7,221	(8,994)	(16,21			
	Increase/(decrease) in short-term borrowings	7,221	` '	,			
	Increase/(decrease) in commercial paper		5,000	5,000			
	Proceeds from long-term borrowings	2,406	1,248	(1,158			
	Repayment of long-term borrowings	(5,877)	(6,444)	(567			
	Dividend paid	(3,438)	(3,868)	(430			
	Dividend paid to non-controlling interests	(312)	(124)	188			
	Payments from changes in ownership interests in						
	subsidiaries that do not result in change in scope of	(5,467)	(125)	5,342			
	consolidation						
	Other	(194)	(144)	50			
	Cash flows from financing activities	(5,662)	(13,452)	(7,790			
- T	Evenance rate changes on each and each equivalents	(004)	(400)	47			
7	Exchange rate changes on cash and cash equivalents	(601)	(122)	479			
7	Net increase in cash and cash equivalents	(3,503)	120	3,623			
_ [	Cash and cash equivalents at beginning of period	16,698	12,681	(4,017			
	Cash and cash equivalents from newly consolidated	. 0,000	·	,			
	subsidiaries at beginning of period	-	197	197			
Т	Cash and cash equivalents from exclusion of	(E40)		513			
I	consolidated subsidiaries at beginning of period	(513)	-	513			
I	Cash and cash equivalents at end of period	12,681	12,999	318			
_							
ot	e						
_	Cash and cash equivalents at end of period	12,681	12,999	318			
_	Fixed deposits mature over 3 months	81	10	(71			
_	Cash and bank balances			,			
	Casil allu nalik naidiices	12,762	13,009	247			



### **Consolidated Statements of Comprehensive Income**

	<del>_</del>		(Millions of yen)
	Fiscal Year Ended FY2016 Full from Apr. 1, 2016 to Mar. 31, 2017	Fiscal Year Ended FY2017 Full from Apr. 1, 2017 to Mar. 31, 2018	Variance
Net income	12,700	14,274	1,574
[Other comprehensive income]			
Valuation variance of securities	93	59	(34)
Deferred gain or loss on hedging instruments	1,016	(331)	(1,347)
Translation adjustments	419	(791)	(1,210)
Remeasurements of defined benefit plans	45	635	590
Share of other comprehensive income of associates accounted for using equity method	78	(23)	(101)
Total other comprehensive income	1,653	(451)	(2,104)
Comprehensive income	14,354	13,823	(531)
[Comprehensive income attributable to]			
Comprehensive income attributable to owners of the parent	13,893	13,444	(449)
Comprehensive income attributable to non-controlling interests	460	378	(82)
Total comprehensive income	14,354	13,823	(531)

## **Consolidated Changes in Equity Statements**

	Stock	Capital surplus	Retained earnings	Treasury stock	Valuation variance of securities	Deferred hedging instruments	Translation adjustments	Remeasurements of defined benefit plans	Net income attributable to non-controlling interests	(Millions of yen) Total shareholder's equity
BALANCE, March 31, 2016	13,208	18,302	109,761	(1,748)	5,390	(980)	(422)	(1,189)	6,464	148,787
Dividends, Yen40.0 per share			(3,438)							(3,438)
Net income attributable to owners of parent, FY2016			12,105							12,105
Purchase of treasury stock				(1)						(1)
Gain or loss by merger of consolidated subsidiaries		(44)	822							777
Additional purchase of shares of subsidiaries		(2,648)								(2,648)
Net change in other					93	1,022	451	45	(1,715)	(102)
Total net change in the year	-	(2,693)	9,490	(1)	93	1,022	451	45	(1,715)	6,693
BALANCE, March 31, 2017	13,208	15,609	119,251	(1,749)	5,484	41	29	(1,144)	4,749	155,480
Dividends, Yen45.0 per share			(3,868)							(3,868)
Net income attributable to owners of parent, FY2017			13,742							13,742
Purchase of treasury stock				(1)						(1)
Change of scope of consolidation			(94)							(94)
Net change in other					59	(371)	(621)	635	(63)	(361)
Total net change in the year	-	-	9,779	(1)	59	(371)	(621)	635	(63)	9,416
BALANCE, March 31, 2018	13,208	15,609	129,031	(1,750)	5,543	(329)	(592)	(509)	4,686	164,897