Annual Report For the year ended March 31, 2016

Consolidated Financial Statements for The Year of FY2015 (April 1, 2015 - March 31, 2016)





# **Consolidated Balance Sheets**

		(Millions of yen)			
	FY2014	FY2015	vs. last year		
	as of Mar. 31, 2015 Amount	as of Mar. 31, 2016 Amount	Variance Amount		
[Assets]	Amount	Amount	Amount		
Current assets	118,556	130,869	12,313		
Cash and deposits	12,789	16,771	3,982		
Notes and accounts receivable-trade	54,565	56,149	1,584		
Merchandise and finished goods	21,868	22,766	898		
Raw materials and supplies	23,290	27,196	3,906		
Deferred income tax assets	1,186	2,334	1,148		
Other current assets	4,948	5,818	870		
Allowance for bad debt	(92)	(166)	(74)		
Fixed assets	105,069	136,007	30,938		
Tangible fixed assets	81,845	89,491	7,646		
Buildings and structures	28,820	31,366	2,546		
Machinery and vehicles	30,284	35,106	4,822		
Tools and fixtures	1,402	1,857	455		
Land	15,987	16,129	142		
Construction in progress	5,350	5,031	(319)		
Intangible fixed assets	1,311	22,528	21,217		
Goodwill	1,311	22,528 13,133	13,133		
Other intangible fixed assets	1,311	9,395	8,084		
Investments and others	21,912	23,987	2,075		
Investments and others		· ·	(959)		
	17,283	16,324			
Net defined benefit asset	1,074	656	(418)		
Deferred income tax assets	414	373	(41)		
Other fixed assets	3,333	7,479	4,146		
Allowance for bad debt	(193)	(847)	(654)		
Total assets	223,625	266,877	43,252		
[Liabilities]					
Current liabilities	57,902	66,482	8,580		
Notes and accounts payable-trade	23,914	25,017	1,103		
Short-term borrowings	14,712	21,361	6,649		
Commercial papers	2,000	-	(2,000)		
Current portion of bonds	5,000	-	(5,000)		
Income taxes payable	1,469	3,795	2,326		
Accrued bonuses for employees	2,009	2,194	185		
Accrued bonuses for directors	58	50	(8)		
Other current liabilities	8,738	14,063	5,325		
Fixed liabilities	14,909	51,607	36,698		
Bonds	-	10,000	10,000		
Long-term borrowings	7,855	28,639	20,784		
Deferred income tax liabilities	4,767	7,089	2,322		
Accrued retirement benefits for directors	32	35	3		
Net defined benefit liability	1,668	1,820	152		
Other fixed liabilities	585	4,022	3,437		
Total liabilities	72,812	118,089	45,277		
[Shareholder's equity]	400.050	400 504	0.074		
Shareholder's equity	133,253	139,524	6,271		
Stock	13,208	13,208	(00)		
Capital surplus	18,324	18,302	(22)		
Retained earnings	103,467	109,761	6,294		
Treasury stock	(1,747)	(1,748)	(1)		
Accumulated other comprehensive income	12,341	2,798	(9,543)		
Valuation variance of securities	6,728	5,390	(1,338)		
Deferred hedging instruments	479	(980)	(1,459)		
Translation adjustments	5,716	(422)	(6,138)		
Remeasurements of defined benefit plans	(583)	(1,189)	(606)		
Non-controlling interests	5,218	6,464	1,246		
Total shareholder's equity	150,813	148,787	(2,026)		
Total liabilities and shareholder's equity	223,625	266,877	43,252		
Total habilition and orial oriologor o equity	220,020	200,011	70,202		



# **Consolidated Income Statements**

	Fiscal Year Ended Fiscal Year Ended						
	FY2014 Full from Apr. 1, 2014 to Mar. 31, 2015	FY2015 Full from Apr. 1, 2015 to Mar. 31, 2016	Variance				
Revenue	271,903	287,537	15,634				
Cost of sales	224,434	230,275	5,841				
Gross profit	47,469	57,261	9,792				
Selling, general and administrative expenses	33,258	40,420	7,162				
Operating profit	14,211	16,840	2,629				
Interest income	94	115	21				
Dividends income	205	231	26				
Other non-operating income	404	277	(127)				
Total non-operating income	704	624	(8)				
Interest expense	343	814	471				
Exchange losses	19	962	943				
Loss from equity method	741	739	(2)				
Other non-operating expenses	406	827	421				
Total non-operating expenses	1,511	3,343	1,832				
Ordinary profit	13,405	14,121	716				
Gain on sales of investment	-	936	936				
securities  Gain on sales of land	-	203	203				
Insurance income	240	-	(240)				
Gain on sales of investments in capital of subsidiaries and affiliates	33	-	(33)				
Gain on transfer of business	-	1,310	17				
Extraordinary gain	274						
Loss on disposal of	224	488	264				
fixed assets Impairment loss	-	88	88				
Loss on business reconstruction of	-	53	53				
subsidiaries and affiliates Cost related to shift to holding	-	279	279				
company structure  Special investigation expenses	109	-	(109				
Office transfer expenses	62	28	(34)				
Extraordinary loss	396	939	543				
Income before income taxes	13,282	14,492	1,210				
Income taxes	3,413	5,096	1,683				
Income taxes adjustment	163	(270)	(433)				
Total Income taxes	3,577	4,826	1,249				
Net income	9,705	9,665	(40)				
Net income attributable to non-controlling	374	438	64				
interests  Net income attributable to owners of parent	9,330	9,227	(103				



## **Consolidated Cash Flow Statements**

		Fiscal Year Ended	Fiscal Year Ended	(Millions of y Variance
				variance
		FY2014 Full	FY2015 Full	
		from Apr. 1, 2014	from Apr. 1, 2015	
		to Mar. 31, 2015	to Mar. 31, 2016	
	Cash flows from operating activities	40.000	44.400	4.040
	Income before income taxes	13,282	14,492	1,210
	Depreciation and amortization	8,636	9,903	1,267
	(Inc)/dec net defined benefit asset	(355)	417	772
	Inc/(dec) net defined benefit liability	87	(644)	(731
	Interest income and dividend income	(300)	(346)	(46
	Interest expense	343	814	471
	Loss due to impairment	-	88	88
	Investment loss/(profit) on equity method	741	739	(2
	Loss/(gain) on sales of investment securities	(0)	(936)	(936
	Loss/(gain) on disposal of fixed assets	126	301	175
	Loss/(gain) on transfer of business	-	(170)	(170
	Loss/(gain) on sales of investments in capital of	(22)	, ,	20
	subsidiaries and affiliates	(33)	-	33
	(Increase)/decrease in trade receivables	(4,071)	(422)	3,649
	(Increase)/decrease in inventories	(1,456)	(4,687)	(3,231
	Increase/(decrease) in trade payables	933	(522)	(1,455
	Other	597	282	(315
	Sub-total	18,531	19.309	778
	Interest income and dividend income received	300	346	46
		(344)	(744)	(400
	Interest expense paid	(4,230)	(2,884)	1,346
	Income taxes paid		(∠,884)	
	Proceeds from insurance income	240	16.007	(240
	Cash flows from operating activities	14,496	16,027	1,531
	Cash flows from investing activities			
	Capital expenditures of tangible assets	(9,300)	(12,855)	(3,555
		(9,300)	, , , ,	
	Proceeds from sales of tangible fixed assets	(40)	651	651
	Payments for purchases of investment in securities	(12)	(1,306)	(1,294
	Proceeds from sales of investments in securities	0	1,158	1,158
	Payments for purchase of investments in consolidated subsidiaries	(2,524)	-	2,524
	Payments for purchase of investments in related		()	
	company	(535)	(35)	500
	Payments for purchase of investments in non-	(388)		388
	consolidated subsidiaries	(300)	-	300
	Purchase of shares of subsidiaries resulting in	-	(17,168)	(17,168
	change in scope of consolidation		(,)	(,
	Payments for investments in capital of non- consolidated subsidiaries	(235)	-	235
	Payments for sales of investments in capital of			
	subsidiaries resulting in change in scope of	(38)	_	38
	consolidation	(/		
	Proceeds from transfer of business	-	170	170
	Payments into deposits paid	_	(3,995)	(3,995
	r ayments into deposits paid	-	(3,993)	
	Other	(922)	(1,443)	(521
	Cash flows from investing activities	(13,957)	(34,824)	(20,867
	Free cash flow	538	(18,797)	(19,335
ĺ	Cash flows from financing activities			
	Increase/(decrease) in short-term borrowings	(2,170)	3,280	5,450
	Increase/(decrease) in commercial paper	2,000	(2,000)	(4,000
	Proceeds from long-term borrowings	5,272	25,352	20,080
	Repayment of long-term borrowings	(5,674)	(4,011)	1,663
	Proceeds from issuance of bonds	-	10,000	10,000
	Redemption of bonds	(20)	(5,000)	(4,980
	Dividend paid	(2,234)	(2,922)	(688
	Payments from changes in ownership interests		, , ,	•
	in subsidiaries that do not result in change in	-	(221)	(221
	scope of consolidation			
	Other	(466)	(436)	30
	Cash flows from financing activities	(3,294)	24,040	27,334
7	Exchange rate changes on cash and cash	893	(1,285)	(2,178
	equivalents			
7	Net increase in cash and cash equivalents	(1,862)	3,958	5,820
7	Cash and cash equivalents at the beginning	14,578	12,716	(1,862
I	Cash and cash equivalents from newly	-	23	23
	consolidated subsidiaries at the beginning	10 = 10		
	Cash and cash equivalents at the end	12,716	16,698	3,982
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ot		10.710	40.000	0.000
_	Cash and cash equivalents at the end	12,716	16,698	3,982
	Fixed deposits mature over 3 months	72	72	0
	Cash and bank balances	12,789	16,771	3,982



### **Consolidated Statements of Comprehensive Income**

	(Millions of yen)		
	Fiscal Year Ended FY2014 Full from Apr. 1, 2014 to Mar. 31, 2015	Fiscal Year Ended FY2015 Full from Apr. 1, 2015 to Mar. 31, 2016	Variance
Net income	9,705	9,665	(40)
[Other comprehensive income]			
Valuation variance of securities	3,143	(1,338)	(4,481)
Deferred gain or loss on hedging instruments	399	(1,459)	(1,858)
Translation adjustments	6,022	(6,535)	(6,535)
Remeasurements of defined benefit plans	2	(606)	(608)
Share of other comprehensive income of associates accounted for using equity method	52	(70)	(122)
Total other comprehensive income	9,620	(10,010)	(19,630)
Comprehensive income	19,325	(344)	(19,669)
[Comprehensive income attributable to]			
Comprehensive income attributable to owners of the parent	18,215	(316)	(18,531)
Comprehensive income attributable to non-controlling interests	1,110	(27)	(1,137)
Total comprehensive income	19,325	(344)	(19,669)

### **Consolidated Changes in Equity Statements**

									Net income	(Millions of yen)
	Stock	Capital surplus	Retained earnings	Treasury stock	Valuation variance of securities	Deferred hedging instruments	Translation adjustments	Remeasurements of defined benefit plans	attributable to non-controlling interests	shareholder's equity
BALANCE, March 31, 2014	13,208	18,324	94,835	(1,746)	3,585	79	379	(586)	7,044	135,124
Dividends, Yen26.0 per share			(2,234)							(2,234)
Effect of changes in retirement benefit accounting policies			1,536							1,536
Net income attributable to owners of parent, FY2014			9,330							9,330
Purchase of treasury stock				(0)						(0)
Net change in other					3,143	399	5,337	2	(1,826)	7,057
Total net change in the year	-	-	8,632	(0)	3,143	399	5,337	2	(1,826)	15,689
BALANCE, March 31, 2015	13,208	18,324	103,467	(1,747)	6,728	479	5,716	(583)	5,218	150,813
Dividends, Yen17.0 per share			(2,922)							(2,922)
Net income attributable to owners of parent, FY2015			9,227							9,227
Purchase of treasury stock				(0)						(0)
Change of scope of consolidation			(11)							(11)
Purchase of shares of consolidated subsidiaries		(21)								(21)
Net change in other					(1,338)	(1,459)	(6,139)	(606)	1,246	(8,296)
Total net change in the year	-	(21)	6,293	(0)	(1,338)	(1,459)	(6,139)	(606)	1,246	(2,025)
BALANCE, March 31, 2016	13,208	18,302	109,761	(1,748)	5,390	(980)	(422)	(1,189)	6,464	148,787