FUJI OIL HOLDINGS INC. Financial Results Supplement Material

FY2024 FYE March 2025

3Q

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0-1: Note / Exchange Rate

Note

Change in accounting period for subsidiaries

From FY2024, we have changed the accounting period of Blommer Chocolate Company (hereinafter Blommer), which is in the U.S., Industrial Chocolate Business. Previously, Blommer's profit and loss statement from February to January of the next year was consolidated. From FY2024, Blommer's profit and loss statement from April to March of the next year is consolidated.

Main exchange rate

• P/L : Average rate , B/S : Current rate

| | | FY2023 FY2023 FY2024 YOY | | ΟY | FY2024 | | |
|------|-----|--------------------------|--------|--------|--------|----------------|--------|
| | | 3Q | End | 3Q | Change | Rate of change | Plan |
| \$ | P/L | 143.29 | 144.62 | 152.57 | +9.28 | +6.5% | 152.57 |
| Φ | B/S | 141.83 | 151.41 | 158.18 | +6.77 | +4.5% | I |
| BRL | P/L | 29.08 | 29.31 | 27.65 | (1.43) | (4.9%) | 27.65 |
| DIXL | B/S | 29.30 | 30.31 | 25.55 | (4.76) | (15.7%) | - |
| € | P/L | 155.29 | 156.80 | 164.83 | +9.54 | +6.1% | 164.83 |
| | B/S | 157.12 | 163.24 | 164.92 | +1.68 | +1.0% | - |
| DMD | P/L | 19.98 | 20.14 | 21.15 | +1.17 | +5.9% | 21.15 |
| RMB | B/S | 19.93 | 20.83 | 21.67 | +0.84 | +4.0% | |
| | | | | | | | |

⁻ P/L is a year-on-year comparison. B/S is a comparison with the end of the previous fiscal year (the end of FY2023).

⁻ P/L rate assumed for FY2024 Plan was revised in February 2025.

1-1: FY2024 3Q Consolidated Financial Results (3 months)

Summary

Net sales: 175.9 billion yen, YOY +25.4 billion yen Operating profit: -4.2 billion yen, YOY -8.2 billion yen

- •Net sales: Net sales increased thanks to higher sales prices to reflect higher raw material prices on Industrial Chocolate Business, increased sales volume in Southeast Asia on Vegetable Oils and Fats Business, and the effect of yen depreciation.
- •Operating profit: Operating profit decreased due to cocoa-related special factors at Blommer in the U.S., despite higher sales of vegetable fats for chocolate CBE in Japan and Southeast Asia on Vegetable Oils and Fats Business and increased sales volume in Japan and China on Industrial Chocolate Business.

(Unit: JPY billion)

| | | FY2023 3Q | FY2024 3Q | YOY | Factors of change (YOY) |
|------------------|--------------------------------------|--------------|--------------|--------|---|
| | Vegetable Oils and Fats | 46.9 | 55.0 | +8.1 | Net sales increased thanks to higher sales volume of vegetable fats for chocolate CBE in Japan and Southeast Asia. |
| | Industrial Chocolate | 70.1 | 86.1 | +16.0 | Net sales increased thanks to higher sales prices to reflect higher raw material prices and the effect of yen depreciation. |
| Net sales | Emulsified and Fermented Ingredients | 24.3 | 25.9 | +1.6 | Net sales increased thanks to higher sales volume in Southeast Asia and the effect of yen depreciation. |
| | Soy-based Ingredients | 9.2 | 8.9 | (0.3) | Net sales decreased due to lower sales volume in Japan. |
| | Total | 150.5 | 175.9 | +25.4 | |
| | Vegetable Oils and Fats | 4.2 | 7.2 | +3.0 | Operating profit increased thanks to higher sales volume of vegetable fats for chocolate CBE in Japan and Southeast Asia. |
| | Industrial Chocolate | (1.0) | (11.3) | (10.3) | Operating profit decreased significantly due to cocoa-related special factors at Blommer in the U.S., despite firm sales in Japan, Brazil, Southeast Asia, China, and Europe. |
| Operating profit | Emulsified and Fermented Ingredients | 1.6 | 1.3 | (0.3) | Operating profit decreased due to declining profitability in China and lower sales volume in Japan. |
| | Soy-based Ingredients | 0.3 | (0.0) | (0.3) | Operating profit decreased due to lower sales volume in Japan. |
| | Group administrative expenses | (1.0) | (1.3) | (0.3) | |
| | Total | 4.1 | (4.2) | (8.2) | |
| Operating man | rgin | 2.7% | - | - | |
| Ordinary profit | t | 3.3 | (4.6) | (7.9) | Ordinary profit decreased due to an increase in interest expenses in addition to operating loss. |
| Profit attributa | able to owners of parent | (7.4) | (4.2) | +3.2 | During the previous fiscal year, we recorded extraordinary losses related to Blommer on Industrial Chocolate Business. |
| | | | | | |

^{*}Figures are rounded to the nearest JPY billion.

1-2: FY2024 3Q Consolidated Financial Results Total

Summary

Net sales: 491.9 billion yen, YOY +70.3 billion yen Operating profit: 0.5 billion yen, YOY -12.4 billion yen

- •Net sales: Net sales increased thanks to higher sales prices to reflect higher raw material prices on Industrial Chocolate Business, increased sales volume in Southeast Asia on Vegetable Oils and Fats Business, and the effect of yen depreciation.
- •Operating profit: Operating profit decreased due to cocoa-related special factors at Blommer in the U.S., despite higher sales of vegetable fats for chocolate CBE in Southeast Asia on Vegetable Oils and Fats Business and increased sales of compound chocolate in Japan, Brazil and Southeast Asia on Industrial Chocolate Business.

(Unit: JPY billion)

| | | FY2023 3Q Total | FY2024 3Q Total | YOY | Factors of change (YOY) |
|------------------|--------------------------------------|--------------------|--------------------|---------|---|
| | Vegetable Oils and Fats | 139.7 | 151.7 | +12.0 | Net sales increased thanks to higher sales volume of vegetable fats for chocolate CBE in Japan and Southeast Asia. |
| | Industrial Chocolate | 186.8 | 242.0 | +55.3 | Net sales increased thanks to higher sales prices to reflect higher raw material prices and the effect of yen depreciation. |
| Net sales | Emulsified and Fermented Ingredients | 67.9 | 71.2 | +3.3 | Net sales increased thanks to higher sales volume in Southeast Asia and the effect of yen depreciation. |
| | Soy-based Ingredients | 27.2 | 27.0 | (0.3) | Net sales decreased due to lower sales volume in Japan and China. |
| | Total | 421.5 | 491.9 | +70.3 | |
| | Vegetable Oils and Fats | 11.7 | 18.0 | +6.3 | Operating profit increased thanks to higher sales volume of vegetable fats for chocolate CBE in Japan and Southeast Asia. |
| | Industrial Chocolate | (0.3) | (17.9) | (17.6) | Operating profit decreased significantly due to cocoa-related special factors at Blommer in the U.S., despite firm sales in Japan, Brazil, Southeast Asia, China, and Europe. |
| Operating profit | Emulsified and Fermented Ingredients | 3.0 | 3.0 | +0.0 | Sales volume for bakery in Japan and preparations in Southeast Asia increased. |
| | Soy-based Ingredients | 1.3 | 0.8 | (0.5) | Net sales decreased due to lower sales volume of functional ingredients in Japan. |
| | Group administrative expenses | (2.9) | (3.5) | (0.6) | |
| | Total | 12.9 | 0.5 | (12.4) | |
| Operating man | rgin | 3.1% | 0.1% | (3.0pt) | |
| Ordinary profit | i | 11.6 | (2.2) | (13.9) | Ordinary profit decreased due to an increase in interest expenses in addition to decreased operating profit. |
| Profit attributa | ble to owners of parent | 5.0 | (3.2) | (8.2) | Profit attributable to owners of parent decreased mainly due to cocoa-related special factors at Blommer in the U.S. |
| _ | | | | | |

^{*}Figures are rounded to the nearest JPY billion.

1-3: FY2024 3Q Consolidated Net sales & Operating profit (by Business, Area)

Net Sales

| et Sales | | | | | | | | | | | | (Unit: J | PY million) |
|----------------------------|-----------|---------|---------|---------|----------|---------|---------|---------|---------|---------|--------|-----------------------|-------------|
| | FY | Jap | Japan | | ricas | SE A | ∖sia | China | | Europe | | Consolidated Total | |
| | | Results | YOY | Results | YOY | Results | YOY | Results | YOY | Results | YOY | Results | YOY |
| \/ | FY2024 3Q | 48,714 | +5,397 | 42,011 | (6,377) | 28,254 | +9,570 | 3,231 | +778 | 29,505 | +2,668 | 151,717 | +12,037 |
| Vegetable Oils and Fats | FY2023 3Q | 43,316 | +1,154 | 48,389 | (11,391) | 18,683 | (5,589) | 2,453 | (240) | 26,836 | +2,087 | 139,679 | (13,979) |
| Olis and rats | FY2022 3Q | 42,162 | - | 59,781 | - | 24,273 | - | 2,693 | - | 24,748 | - | 153,659 | - |
| Industrial | FY2024 3Q | 41,321 | +6,981 | 160,477 | +35,316 | 20,171 | +5,648 | 11,651 | +5,983 | 8,408 | +1,348 | 242,030 | +55,278 |
| Chocolate | FY2023 3Q | 34,339 | +2,861 | 125,161 | +11,944 | 14,523 | +2,567 | 5,667 | +239 | 7,059 | +1,696 | 186,752 | +19,310 |
| Onocolate | FY2022 3Q | 31,478 | - | 113,215 | - | 11,955 | - | 5,428 | - | 5,363 | - | 167,441 | - |
| Emulsified and | FY2024 3Q | 46,377 | +1,620 | - | - | 11,737 | +1,163 | 13,061 | +507 | - | - | 71,176 | +3,292 |
| Fermented Ingredients | FY2023 3Q | 44,756 | +988 | - | - | 10,574 | (1,746) | 12,553 | (1,164) | - | - | 67,884 | (1,922) |
| r cimented ingredients | FY2022 3Q | 43,768 | - | - | - | 12,320 | - | 13,718 | - | - | - | 69,807 | - |
| Cay based | FY2024 3Q | 26,492 | (131) | - | - | - | | 439 | (159) | 32 | +32 | 26,964 | (257) |
| Soy-based Ingredients | FY2023 3Q | 26,623 | +1,641 | - | - | - | - | 598 | (198) | 0 | +0 | 27,222 | +1,443 |
| Ingredients | FY2022 3Q | 24,981 | - | - | - | - | - | 797 | - | - | - | 25,779 | <u>-</u> |
| Net Sales | FY2024 3Q | 162,904 | +13,868 | 202,489 | +28,938 | 60,164 | +16,382 | 28,383 | +7,109 | 37,946 | +4,049 | 491,888 | +70,349 |
| Total | FY2023 3Q | 149,036 | +6,646 | 173,550 | +553 | 43,781 | (4,768) | 21,273 | (1,364) | 33,896 | +3,784 | 421,538 | +4,851 |
| TOTAL | FY2022 3Q | 142,390 | - | 172,997 | - | 48,550 | - | 22,637 | - | 30,111 | - | 416,687 | <u>-</u> |

^{*}The net sales above is sales to outside customers.

Operating Profit

| | FY | Japa | Japan | | Americas SE A | | SE Asia China | | Euro | Europe | | dated nent | Group administrative expenses | | Consol Tot | | |
|---|-----------|---------|--------|----------|---------------|---------|---------------|---------|--------|---------|--------|---------------|-------------------------------|---------|---------------|----------|----------|
| | | Results | YOY | Results | YOY | Results | YOY | Results | YOY | Results | YOY | Results | YOY | Results | YOY | Results | YOY |
| \/a-n-4-bl- | FY2024 3Q | 7,451 | +2,994 | 3,674 | +253 | 4,623 | +3,315 | 222 | +217 | 2,077 | (331) | (15) | (156) | - | - | 18,034 | +6,292 |
| Vegetable Oils and Fats | FY2023 3Q | 4,457 | +1,741 | 3,421 | +4,141 | 1,307 | (1,485) | 4 | +165 | 2,409 | +1,736 | 141 | +200 | - | - | 11,742 | +6,499 |
| Olio alia i ato | FY2022 3Q | 2,716 | - | (719) | - | 2,793 | - | (161) | - | 672 | - | (59) | - | - | - | 5,242 | - |
| land, and all | FY2024 3Q | 7,225 | +2,467 | (30,681) | (23,931) | 2,554 | +1,575 | 2,109 | +1,978 | 987 | +410 | (104) | (142) | - | - | (17,909) | (17,643) |
| Industrial Chocolate | FY2023 3Q | 4,758 | +523 | (6,750) | (5,825) | 978 | +627 | 131 | +106 | 577 | +250 | 37 | (39) | - | - | (266) | (4,357) |
| Chocolate | FY2022 3Q | 4,234 | - | (925) | - | 351 | - | 25 | - | 326 | - | 77 | - | - | - | 4,090 | - |
| Fundaified and | FY2024 3Q | 2,971 | +177 | - | - | 172 | +367 | 58 | (337) | - | - | (166) | (174) | - | - | 3,037 | +33 |
| Emulsified and Fermented Ingredients | FY2023 3Q | 2,794 | +998 | - | - | (195) | +429 | 396 | +652 | - | - | 8 | (13) | - | - | 3,003 | +2,066 |
| r ermented ingredients | FY2022 3Q | 1,795 | - | - | - | (624) | - | (256) | - | - | - | 21 | - | - | - | 936 | - |
| Cauchanad | FY2024 3Q | 1,173 | (379) | - | - | - | - | 68 | (153) | (595) | (38) | 152 | +101 | - | - | 799 | (469) |
| Soy-based Ingredients | FY2023 3Q | 1,553 | +280 | - | - | - | - | 221 | (12) | (557) | (350) | 51 | +12 | - | - | 1,268 | (69) |
| Ingredients | FY2022 3Q | 1,272 | - | - | - | - | - | 233 | - | (206) | - | 38 | - | - | - | 1,337 | - |
| Camaalidatad | FY2024 3Q | 101 | +4 | (124) | (106) | (87) | (89) | (10) | (5) | 122 | +49 | (236) | (80) | - | - | (236) | (226) |
| Consolidated Adjustment | FY2023 3Q | 96 | (22) | (18) | (5) | 2 | +15 | (5) | (26) | 72 | +163 | (156) | (117) | - | - | (9) | +8 |
| Adjustilient | FY2022 3Q | 118 | - | (13) | - | (13) | - | 21 | - | (91) | - | (38) | - | - | - | (17) | - |
| Currie Administrative | FY2024 3Q | - | | - | - | - | - | - | - | - | - | - | - | (3,220) | (378) | (3,220) | (378) |
| Group Administrative Expenses | FY2023 3Q | - | - | - | - | - | - | - | - | - | - | - | - | (2,841) | (26) | (2,841) | (26) |
| Exhelises | FY2022 3Q | - | | | | | | - | | | = | | | (2,814) | | (2,814) | |
| On another Destit | FY2024 3Q | 18,924 | +5,264 | (27,132) | (23,784) | 7,262 | +5,169 | 2,448 | +1,700 | 2,591 | +89 | (370) | (453) | (3,220) | (378) | 504 | (12,393) |
| Operating Profit Total | FY2023 3Q | 13,659 | +3,521 | (3,347) | (1,689) | 2,093 | (413) | 748 | +885 | 2,501 | +1,800 | 82 | +43 | (2,841) | (26) | 12,897 | +4,121 |
| | FY2022 3Q | 10,137 | - | (1,657) | - | 2,506 | - | (136) | - | 701 | - | 38 | - | (2,814) | - | 8,776 | - |

2-1:Major Indicators

| Primary Item | ltem | Unit | Note | FY2022 | FY2023 | F 1Q | Y2024 (Tot 2Q | al Results) 3Q 4Q |
|---------------|---|-------------|---|---------|---------------------|---------|------------------|----------------------|
| | Operating profit | JPY billion | | 10.9 | 18.2 | 7.4 | 4.7 | 0.5 |
| | Operating profit growth rate | % | | (27.1%) | +66.5% | +107.6% | (47.1%) | (96.1%) |
| - | EBITDA | JPY billion | | 31.2 | 45.3 | 12.6 | 14.8 | 15.7 |
| - | Capital Expenditures | JPY billion | For tangible fixed assets | 21.5 | 15.1 | 3.7 | 12.1 | 16.5 |
| - | Depreciation | JPY billion | Depreciation for tangible fixed assets | 14.6 | 14.9 | 3.8 | 7.4 | 11.0 _{* 2} |
| PL related | ROA | | Ordinary profit / Average total assets at beginning and end of period | 2.2% | 3.6% | 5.1% | 1.0% | - |
| - | ROE | % | Net profit margin × Total asset turnover × Financial leverage | 3.1% | 3.0% | 7.9% | 0.9% | - |
| | Net profit margin | | Net profit / Net sales | 1.1% | 1.2% | 3.1% | 0.3% | - |
| | Total asset turnover | Times | Net sales / Total assets at beginning and end of period | 1.26 | 1.20 | 1.20 | 1.30 | 1.27 |
| | Financial leverage | | Total assets / Equity | 2.3 | 2.0 | 2.3 | 2.3 | 2.5 |
| _ | ROIC | % | Operating profit × (1-corporate tax rate) / (Interest-bearing debt + Equity) | 2.0% | 3.5% | 4.7% | 1.6% | 0.1% |
| | Total assets | JPY billion | | 468.8 | 470.2 | 546.3 | 501.8 | 565.3 |
| _ | Interest-bearing debt | JPY billion | | 168.4 | 130.3 | 203.1 | 192.9 | 233.7 |
| _ | Net interest-bearing debt | JPY billion | | 149.4 | 102.8 | 169.8 | 158.1 | 195.1 |
| _ | Net operating capital | JPY billion | | 81.9 | 89.9 | 122.8 | 105.2 | 103.0 |
| _ | Equity ratio | % | | 43.3% | 49.4% | 43.9% | 42.6% | 39.3% |
| BS related | Debt ratio | % | | 127.1% | 97.3% | 122.3% | 129.9% | 149.4% |
| _ | Goodwill (in a broad sense) | | Goodwill (in a broad sense) refers to goodwill as well as trademark rights and other intangible fixed assets. | 55.2 | 51.7 _* 3 | 53.3 | 46.4 | 49.0 |
| | Amortization of goodwill | JPY billion | | 2.6 | 2.6 | 0.6 | 1.1 | 1.7 |
| | Goodwill (in a broad sense) / Net assets ratio | % | | 26% | 21% | 21% | 21% | 21% |
| | D/E ratio | Times | Interest-bearing debt / Equity | 0.83 | 0.56 | 0.85 | 0.90 | 1.05 |
| | Net D/E ratio | | Net interest-bearing debt (interest-bearing debt - cash and deposits) / equity capital | 0.80 | 0.54 | 0.91 | 0.87 | 1.11 |
| | Cash flows from operating activities | JPY billion | | 7.6 | 48.2 | (38.6) | (26.6) | (49.7) |
| _ | Cash flows from investing activities | JPY billion | | (16.5) | 8.8 | (4.4) | (8.9) | (13.1) |
| CF related | Free cash flows | JPY billion | | (8.9) | 57.0 | (43.0) | (35.5) | (62.9) |
| _ | Cash flows from financing activities | JPY billion | | 9.8 | (50.0) | 47.6 | 43.8 | 72.4 |
| - | CCC | Day | | 104 | 102 | 122 | 107 | 121 |

Capital expenditures

| FY | Major ex | Major expenditures | | | | | | | | | |
|----------|----------|--|------|--|--|--|--|--|--|--|--|
| 2024 | Japan | Capital expenditures, for manufacturing etc. | 7.1 | | | | | | | | |
| 3Q Total | Americas | Capital expenditures for Blommer, etc. | 3.4 | | | | | | | | |
| | Americas | Capital expenditures for Harald, etc. | 1.8 | | | | | | | | |
| | Total | | 16.5 | | | | | | | | |

Dividend history

Dividend Policy Payout ratio 30% to 40% ·Stable, consistent dividends

Dividend per share (Unit : JPY) 1st half 2nd half total Payout ratio 22 22 31.2% 2016 2017 23 25 30.0% 2018 25 25 50 37.1% 2019 27 29 56 29.4% 2020 26 26 52 40.6% 2021 26 26 52 38.9% 2022 26 26 52 73.0% 2023 26 26 52 68.5% 2024 26 26 159.7% Forecast

^{*2} ROA, ROE and ROIC for 1Q, 2Q, and 3Q FY2024 are annualized figures for reference.

^{*3} Excluding impairment loss on goodwill for Blommer.

3-1: FY2024 Consolidated Financial Forecast

Summary

Net sales: 655.0 billion yen, YOY +90.9 billion yen Operating profit: 11.0 billion yen, YOY -7.2 billion yen

•Net sales: Planning on an increase in net sales thanks to higher sales prices to reflect higher raw material prices on Industrial Chocolate Business, increased sales volume in Southeast Asia on Vegetable Oils and Fats Business.

Operating profit: Planning on a decrease in operating profit due to cocoa-related special factors at Blommer despite higher sales of vegetable fats for chocolate CBE in Japan and Southeast Asia on Vegetable Oils and Fats Business and increased sales volume of compound chocolate in Industrial Chocolate Business.

(Unit: JPY billion)

| | | FY2023 Results | FY2024 Rev. Forecast (Feb.2025) | Change FY2024 Rev. Forecast (Feb.2025) vs FY2023 Results | FY2024 Rev. Forecast (Nov.2024) | Change FY2024 Rev. Forecast (Feb.2025) vs FY2024 Rev. Forecast (Nov.2024) | Factors of change (YOY) |
|-------------------|---|-------------------|---------------------------------------|--|---------------------------------------|--|--|
| | Vegetable Oils and Fats | 185.4 | 201.7 | +16.3 | 195.6 | +6.1 | Planning on an increase in net sales thanks to higher sales of vegetable fats for chocolate CBE mainly in Japan and Southeast Asia. |
| | Industrial Chocolate | 253.4 | 324.7 | +71.3 | 322.1 | +2.6 | Planning on an increase in net sales thanks to higher sales prices to reflect higher raw material prices despite lower sales volume in Blommer due to the closure of Chicago plant. |
| Net sales | Emulsified and Fermented Ingredients | 89.9 | 93.2 | +3.3 | 91.6 | +1.6 | Planning on an increase in net sales thanks to higher sales prices to reflect higher raw material prices. |
| | Soy-based Ingredients | 35.5 | 35.4 | (0.1) | 35.7 | (0.3) | Planning on a decrease in net sales due to lower sales volume in China. |
| | Total | 564.1 | 655.0 | +90.9 | 645.0 | +10.0 | |
| | Vegetable Oils and Fats | 15.4 | 22.8 | +7.4 | 19.6 | +3.3 | Planning to an increase in profit thanks to higher sales of vegetable fats for chocolate CBE mainly in Japan and Southeast Asia. |
| | Industrial Chocolate | 1.8 | (11.6) | (13.4) | 4.5 | (16.1) | Planning to a decrease in profit due to increased cocoa-related special factors at Blommer despite sales price revisions to reflect higher cocoa prices and firm sales of compound chocolate in each area. |
| Operating profit | Emulsified and Fermented Ingredients | 3.8 | 3.9 | +0.1 | 3.1 | +0.8 | Planning to an increase in profit thanks to higher sales volume in Southeast Asia, despite lower sales volume in China due to the economic downturn. |
| | Soy-based Ingredients | 1.0 | 1.0 | (0.1) | 0.9 | +0.1 | Planning to a decrease in profit due to lower sales volume in Japan. |
| | Group administrative expenses | (3.9) | (5.1) | (1.2) | (4.5) | (0.6) | |
| | Total | 18.2 | 11.0 | (7.2) | 23.5 | (12.5) | |
| Operating marg | jin | 3.2% | 1.7% | (1.5pt) | 3.6% | (2.0pt) | |
| Ordinary profit | | 16.8 | 6.7 | (10.1) | 18.5 | (11.8) | Planning to a decrease in ordinary profit due to higher interest expenses in addition to decreased operating profit. |
| Profit attributab | le to owners of parent | 6.5 | 2.8 | (3.7) | 12.0 | (9.2) | Profit attributable to owners of parent decreased mainly due to cocoa-related special factors at Blommer. |

^{*}Figures are rounded to the nearest JPY billion.

3-2: FY2024 Consolidated Financial Forecast (by Business, Area)

Net Sales

(Unit: JPY million)

| | FY | Jap | an | Americas | | SE Asia | | China | | Europe | | Consolidated Total | |
|----------------------------|-------------------------------|---------|---------|----------|---------|---------|---------|--------|--------|--------|--------|-----------------------|----------|
| | | | YOY | | YOY | | YOY | | YOY | | YOY | | YOY |
| \/a = atabla | 2024 Rev.Forecast (Feb. 2025) | 64,900 | +7,887 | 57,000 | (6,014) | 36,900 | +10,414 | 4,100 | +781 | 38,800 | +3,280 | 201,700 | +16,349 |
| Vegetable Oils and Fats | 2024 Rev.Forecast (Nov. 2024) | 63,300 | +6,287 | 56,300 | (6,714) | 33,000 | +6,514 | 3,600 | +281 | 39,400 | +3,880 | 195,600 | +10,249 |
| 0.10 0.10 1 0.10 | 2023 Results | 57,012 | - | 63,014 | - | 26,485 | - | 3,318 | - | 35,519 | - | 185,350 | - |
| Industrial | 2024 Rev.Forecast (Feb. 2025) | 55,100 | +8,793 | 217,300 | +47,124 | 27,500 | +7,925 | 13,900 | +6,023 | 10,900 | +1,424 | 324,700 | +71,291 |
| Chocolate | 2024 Rev.Forecast (Nov. 2024) | 53,100 | +6,793 | 218,500 | +48,324 | 27,000 | +7,425 | 12,900 | +5,023 | 10,600 | +1,124 | 322,100 | +68,691 |
| | 2023 Results | 46,306 | - | 170,175 | - | 19,574 | - | 7,876 | - | 9,475 | - | 253,408 | <u>-</u> |
| Emulsified and | 2024 Rev.Forecast (Feb. 2025) | 60,500 | +1,482 | - | - | 15,100 | +660 | 17,600 | +1,201 | - | - | 93,200 | +3,344 |
| Fermented | 2024 Rev.Forecast (Nov. 2024) | 59,900 | +882 | - | - | 13,500 | (939) | 18,200 | +1,801 | - | - | 91,600 | +1,744 |
| Ingredients | 2023 Results | 59,017 | - | - | - | 14,439 | - | 16,398 | - | - | - | 89,855 | - |
| Caubasad | 2024 Rev.Forecast (Feb. 2025) | 34,700 | (1) | - | - | - | - | 600 | (170) | 100 | +100 | 35,400 | (72) |
| Soy-based Ingredients | 2024 Rev.Forecast (Nov. 2024) | 35,000 | +298 | - | - | - | - | 600 | (170) | 100 | +100 | 35,700 | +227 |
| ingredients | 2023 Results | 34,701 | - | - | - | - | - | 770 | - | 0 | - | 35,472 | - |
| Net Sales Total | 2024 Rev.Forecast (Feb. 2025) | 215,200 | +18,162 | 274,300 | +41,109 | 79,500 | +19,000 | 36,200 | +7,836 | 49,800 | +4,804 | 655,000 | +90,912 |
| | 2024 Rev.Forecast (Nov. 2024) | 211,300 | +14,262 | 274,800 | +41,609 | 73,500 | +13,000 | 35,300 | +6,936 | 50,100 | +5,104 | 645,000 | +80,912 |
| | 2023 Results | 197,037 | - | 233,190 | - | 60,499 | - | 28,363 | - | 44,995 | - | 564,087 | - |

^{*} Net sales above is sales to outside customers.

Operating Profit

| i ding i rom | FY Japan | | | | SE A | SE Asia China | | | | Consolidated adjustment | | Group administrative expenses | | Total | | | |
|--------------------------|-------------------------------|--------|--------|----------|----------|---------------|--------|-------|--------|-------------------------|-------|-------------------------------|-------|---------|-------|----------|----------|
| | | | YOY | | YOY | | YOY | | YOY | | YOY | | YOY | | YOY | | YOY |
| Vegetable | 2024 Rev.Forecast (Feb. 2025) | 8,961 | +3,135 | 4,153 | (153) | 7,031 | +4,882 | 166 | +161 | 2,522 | (559) | (8) | (81) | - | - | 22,827 | +7,387 |
| Oils and Fats | 2024 Rev.Forecast (Nov. 2024) | 7,227 | +1,402 | 3,834 | (472) | 5,452 | +3,303 | 48 | +43 | 3,091 | +9 | (87) | (160) | - | - | 19,565 | +4,125 |
| | 2023 Results | 5,825 | - | 4,306 | - | 2,148 | - | 4 | - | 3,081 | - | 73 | - | - | - | 15,439 | - |
| lander skaled | 2024 Rev.Forecast (Feb. 2025) | 9,405 | +3,143 | (26,635) | (19,970) | 3,256 | +1,954 | 1,376 | +1,154 | 1,096 | +419 | (97) | (141) | - | - | (11,597) | (13,437) |
| Industrial Chocolate | 2024 Rev.Forecast (Nov. 2024) | 6,980 | +718 | (7,170) | (504) | 2,397 | +1,095 | 1,323 | +1,101 | 986 | +308 | (60) | (104) | - | - | 4,456 | +2,614 |
| Onocolate | 2023 Results | 6,261 | - | (6,664) | - | 1,301 | - | 221 | - | 676 | - | 44 | - | - | - | 1,840 | - |
| Emulsified and | 2024 Rev.Forecast (Feb. 2025) | 3,600 | +68 | - | - | 253 | +559 | 169 | (405) | - | - | (158) | (152) | - | - | 3,865 | +71 |
| Fermented | 2024 Rev.Forecast (Nov. 2024) | 2,922 | (609) | - | - | 185 | +492 | 108 | (466) | - | - | (108) | (102) | - | - | 3,107 | (686) |
| Ingredients | 2023 Results | 3,531 | - | - | - | (306) | - | 574 | - | - | - | (5) | _ | - | _ | 3,793 | - |
| | 2024 Rev.Forecast (Feb. 2025) | 1,382 | (173) | - | - | - | - | 242 | (33) | (799) | +85 | 161 | +67 | - | - | 987 | (53) |
| Soy-based Ingredients | 2024 Rev.Forecast (Nov. 2024) | 1,256 | (300) | - | - | - | - | 372 | +96 | (792) | +92 | 46 | (48) | - | - | 881 | (158) |
| ingredients | 2023 Results | 1,555 | - | - | - | - | - | 275 | - | (884) | - | 94 | - | - | - | 1,040 | - |
| 0 514 | 2024 Rev.Forecast (Feb. 2025) | 101 | (26) | (124) | (110) | (87) | (109) | (10) | (3) | 122 | +64 | (236) | (58) | - | - | (236) | (246) |
| Consolidated Adjustment | 2024 Rev.Forecast (Nov. 2024) | (5) | (133) | (25) | (11) | (33) | (55) | 7 | +14 | 34 | (23) | 355 | +532 | - | - | 334 | +323 |
| Adjustifierit | 2023 Results | 127 | - | (13) | - | 22 | - | (6) | - | 57 | - | (177) | - | - | - | 10 | - |
| Group | 2024 Rev.Forecast (Feb. 2025) | - | - | - | - | - | - | - | - | - | - | - | - | (4,846) | (935) | (4,846) | (935) |
| Administrative | 2024 Rev.Forecast (Nov. 2024) | - | - | - | - | - | - | - | - | - | - | - | - | (4,842) | (931) | (4,842) | (931) |
| Expenses | 2023 Results | - | - | - | - | - | - | - | - | - | - | - | - | (3,910) | - | (3,910) | - |
| 0 " 0 " | 2024 Rev.Forecast (Feb. 2025) | 23,452 | +6,150 | (22,607) | (20,235) | 10,453 | +7,286 | 1,944 | +874 | 2,942 | +11 | (339) | (367) | (4,846) | (935) | 11,000 | (7,213) |
| Operating Profit Total | 2024 Rev.Forecast (Nov. 2024) | 18,379 | +1,078 | (3,361) | (988) | 8,001 | +4,835 | 1,858 | +788 | 3,319 | +387 | 146 | +117 | (4,842) | (931) | 23,500 | +5,286 |
| | 2023 Results | 17,301 | - | (2,371) | - | 3,166 | - | 1,069 | - | 2,930 | - | 28 | - | (3,910) | - | 18,213 | |

FUJI OIL HOLDINGS INC. IR Supplement Material

FY2024 FYE March 2025

3Q

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| 12 | IR Supplement (3): Topics / Pick out |

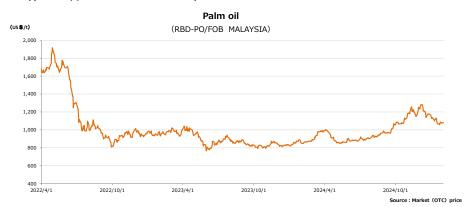
IR Supplement (1): Sales volumes of major product categories (YOY)

| The Cappinion (1) I cause volumes of the | | | FY2022 FY2023 FY2024 | | | | | | | | | | | | | 2024 | | | | | | | | |
|--|---------------------------------|--|----------------------|------|-------------|------|------|-------------|-------|------|------|-------------|------|------|-------------|-------|------|------|-------------|------|----|-------------|---|---|
| Business | Area | Product | 1 Q | 2 Q | 1st half | 3Q | 4Q | 2nd half | Total | 1 Q | 2 Q | 1st half | 3Q | 4Q | 2nd half | Total | 1 Q | 2 Q | 1st half | 3Q | 4Q | 2nd half | Total | FY2024 3Q Key Point |
| | Japan | | 111% | 106% | 108% | 91% | 98% | 94% | 100% | 92% | 91% | 91% | 102% | 107% | 104% | 98% | 106% | 106% | 106% | 110% | | | | Sales of vegetable fats for chocolate CBE increased. |
| Vegetable | Americas | Vegetable fats for chocolate (CBE,CBR,CBS) | 113% | 94% | 103% | 100% | 77% | 87% | 96% | 82% | 91% | 86% | 116% | 126% | 121% | 102% | 84% | 89% | 86% | 94% | | | | Sales for confectionery distribution decreased. |
| Oils and Fats | | | 107% | 105% | 106% | 84% | 88% | 86% | 95% | 91% | 87% | 89% | 102% | 109% | 105% | 97% | 104% | 137% | 120% | 117% | | | | Sales of vegetable fats for chocolate CBE increased. |
| | Europe | | 109% | 70% | 88% | 69% | 80% | 75% | 81% | 84% | 124% | 102% | 122% | 111% | 116% | 109% | 102% | 94% | 98% | 95% | | | | Sales of vegetable fats for chocolate CBE were firm. |
| | Japan | 98% | 96% | 97% | 93% | 95% | 94% | 96% | 97% | 101% | 99% | 101% | 101% | 101% | 100% | 103% | 102% | 103% | 99% | | | | Sales for confectionery and bakery were firm. | |
| | Americas (Brazil) | Chocolate —(Including cocoa products) | 112% | 105% | 108% | 100% | 102% | 101% | 104% | 118% | 110% | 113% | 109% | 116% | 113% | 113% | 98% | 99% | 99% | 108% | | | | Sales for commercial retail increased. |
| | SE Asia | | 105% | 109% | 107% | 103% | 112% | 108% | 107% | 107% | 109% | 108% | 110% | 94% | 102% | 105% | 117% | 113% | 115% | 107% | | | | Sales for confectionery and bakery increased. |
| Industrial Chocolate | China | | 77% | 103% | 91% | 87% | 110% | 97% | 94% | 112% | 76% | 89% | 98% | 141% | 115% | 101% | 110% | 96% | 103% | 118% | | | | Sales for confectionery distribution increased. |
| Gilocolate | Europe | | 120% | 129% | 125% | 114% | 111% | 112% | 118% | 119% | 106% | 112% | 107% | 114% | 111% | 111% | 107% | 101% | 104% | 115% | | | | Sales for confectionery distribution increased. |
| | Total (excluding Blommer) | | 104% | 105% | 104% | 98% | 103% | 100% | 102% | 108% | 104% | 106% | 106% | 108% | 107% | 106% | 106% | 103% | 105% | 106% | | | | |
| | Blommer | | 95% | 92% | 94% | 87% | 94% | 90% | 92% | 84% | 89% | 86% | 94% | 88% | 91% | 88% | 84% | 77% | 80% | 76% | | | | Sales decreased due to the closure of Chicago plant. |
| | Total (including Blommer) | | 99% | 98% | 98% | 93% | 98% | 96% | 97% | 95% | 96% | 96% | 100% | 99% | 100% | 98% | 95% | 91% | 93% | 93% | | | | |
| | Japan | Whipping cream | 97% | 106% | 101% | 104% | 105% | 104% | 103% | 108% | 107% | 107% | 110% | 108% | 109% | 108% | 98% | 97% | 98% | 93% | | | | Sales for dessert decreased. |
| Emulsified | оприн | Margarine / Shortening | 104% | 106% | 105% | 101% | 104% | 103% | 104% | 100% | 99% | 99% | 96% | 99% | 98% | 99% | 101% | 102% | 102% | 100% | | | | Sales for bakery were firm. |
| and Fermented Ingredients | and rmented SE Asia | Whipping cream | 84% | 134% | 105% | 86% | 94% | 90% | 98% | 89% | 81% | 85% | 112% | 89% | 100% | 92% | 97% | 109% | 104% | 118% | | | | Sales for bakery were firm. |
| 9. = | | Margarine / Shortening | 124% | 80% | 102% | 73% | 83% | 77% | 89% | 73% | 118% | 90% | 93% | 99% | 96% | 93% | 88% | 95% | 91% | 126% | | | | Sales volume recovered thanks to sales promotion. |
| | _ | Filling | 88% | 92% | 90% | 87% | 87% | 87% | 88% | 94% | 94% | 94% | 104% | 99% | 101% | 98% | 104% | 108% | 106% | 95% | | | | Sales to existing customers decreased by economic downturn. |
| Soy-based | Japan | Soy protein ingredients | 96% | 98% | 97% | 95% | 92% | 93% | 95% | 100% | 97% | 98% | 104% | 98% | 101% | 100% | 100% | 102% | 101% | 96% | | | | Sales for processed food decreased. |
| Ingredients | | Functional ingredients | 87% | | 97% | 108% | 120% | 114% | 104% | 84% | 86% | 85% | 95% | 79% | 86% | 86% | 99% | 92% | 96% | 106% | | | | Sales for beverage increased. |

^{*1:} If the previous year's figure has changed due to a revision of the product category definition, etc., the retroactively corrected figure is shown.

^{*2:} INDUSTRIAL FOOD SERVICES PTY LIMITED, Blommer Chocolate Manufacturing (Shanghai) Co., Ltd. changed its accounting period in the end of FY2022, and Blommer changed its accounting period in FY2024. However, sales volume indicated a comparison with the same month of the previous fiscal year.

IR Supplement (2): Main raw material market price (~ the end of Jan. 2025)



[Market conditions]

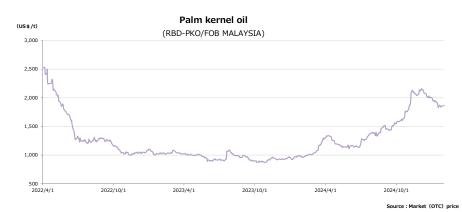
While there are continued concerns about production due to the impact of weather, market prices are currently declining due to a shift in demand to other oil types driven by sentiment that palm oil is overvalued.

[Strong factors]

Concerns of sluggish production growth in Malaysia. Concerns of rising crude oil prices due to conditions in the Middle East and the situation with Russia and Ukraine.

[Weak factors]

Concerns of a global economic recession. Palm oil is losing price competitiveness compared to soybean oil and rapeseed oil.



[Market conditions]

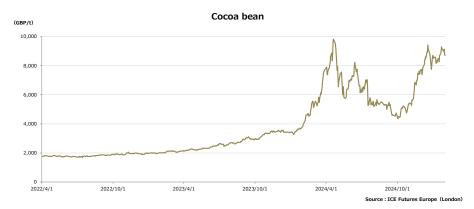
Prices continued to rise due to concerns about reduced palm production. However, recently palm kernel oil prices have also fallen with the decline in palm oil prices.

[Strong factors]

Concerns of decline in coconut oil production. Palm kernel oil prices are being driven higher by increased demand for coconut oil for use in biodiesel applications.

[Weak factors]

Palm kernel oil prices are being fallen with the decline in palm oil prices.



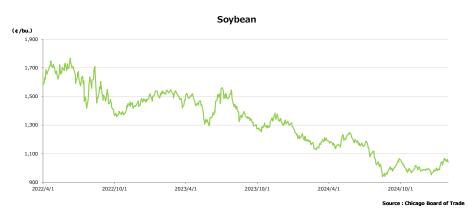
[Market conditions]

Although there were hopes for improvement in the 24/25 crop yield,

sentiment is strong that there will be a supply shortage due to the weather, resulting in continued high volatility. [Strong factors]

Concerns of supply constraints due to decline in certified inventory. Climate-related concerns in producer regions. [Weak factors]

Projecting increased production in Latin America. Downturn in consumer sentiment due to soaring chocolate prices.



[Market conditions]

Production was expected to increase due to good weather in producer regions, caused price fall. [Strong factors]

Future climate change.

[Weak factors]

Favorable harvest progress for Brazilian soybeans. Global soybean demand is settling down.

IR Supplement (3): Topics/Pick out

●FY2024 Topics (Date is the release date on the website of FUJI OIL HOLDINGS or Fuji Oil Co.,Ltd.)

| Apr 19, 2024 No Apr 26, 2024 No May 15, 2024 No | otice Regarding Determination of Issuance Condition for Subordinated Hybrid Bonds | Nov 07, 2024 | Announcement concerning retail launch of "Yasashii Tsuyu" jointly developed with a traditional soba restaurant |
|---|---|--------------|--|
| Apr 26, 2024 No May 15, 2024 No | , | | with a traditional soba restaurant |
| May 15, 2024 No | otice of Product Price Revisions (Effective from July 2024) | | |
| • | | Jan 23, 2025 | Notice regarding partial changes to shareholder benefits system |
| May 16, 2024 An | otice Concerning being Awarded the "Medal with Yellow Ribbon" at the 2024 Spring Awards | | |
| | nnouncement of Exhibition at Osaka Mon Marche ~Road to EXPO 2025~ | | |
| May 23, 2024 No | otice Regarding Absorption Type Merger of Wholly Owned Subsidiary FUJI OIL CO., LTD., | | |
| Ch | hange of Trade Name and Partial Amendment to Articles of Incorporation | | |
| Jun 03, 2024 No | otice on Retail Launch of "Soy Milk Cream Butter" | | |
| Jun 07, 2024 No | otice Regarding Concludes Contract for Subordinated Syndicated Loan | | |
| Aug 28, 2024 Co | onducted online survey related to plant-based foods | | |
| Sep 20, 2024 No | otice of Online Public Lecture by the Fuji Foundation for Protein research | | |
| Oct 25, 2024 Pro | rogress of research project on the use of CO₂ in soybean cultivation | | |
| Nov 06, 2024 Re | elease of Integrated Report 2024 and Sustainability Report 2024 | | |

Pick out

Announcement concerning retail launch of "Yasashii Tsuyu" jointly developed with a traditional soba restaurant

Fuji Oil Co., Ltd., together with Group company Fuji Fresh Foods Co., Ltd. and Sarashina Horii, which was founded in 1789, engaged in a three-party collaboration to develop "Yasashii Tsuyu," a retail product that we launched under the GOODNOON brand. "Yasashii Tsuyu" does not use bonito flakes but has a well-balanced combination of the bold taste of soy sauce along with a flavor and aroma comparable to bonito that are not overpowered by soy sauce. These flavors are further accented by just the right amount of sweetness.

Using our MIRACORE® technology, we developed this product as part of our commitment to using plant-based ingredients. We want people who don't eat seafood for various reasons to enjoy traditional Japanese foods, and we also want to make Japanese food sustainable amid concerns about the decline in marine resources. This product is available through the Fuji Oil EC website "Soya Farm Club."



Notice regarding partial changes to shareholder benefits system

Fuji Oil Holdings would like to express our gratitude to our shareholders for their continued support. After thorough evaluation on the appropriate form of shareholder returns, we have decided to change our shareholder benefit system with the objective of promoting medium- and long-term retention of shares by our shareholders.



* The photo is FY2024 results.

We received the "Most Liked!" IR Award at the 2024 IR Award

Fuji Oil Holdings received the "Most Liked!" IR Award at the 2024 IR Awards from the Japan Investor Relations Association. The "Most Liked!" IR Award is a new award established in 2020 with the aim of promoting proactive IR activities and achieving best practices.

The theme for 2024 was "Efforts to shorten the distance between management and investors." Our efforts with outside directors were highly evaluated, leading to us receiving this award for the second time. We will increase communications to help all stakeholders, including shareholders and investors, understand our Group initiatives. We will also strive to improve our corporate value by practicing timely and appropriate information disclosure.

